Shelf Drilling Q4 2021 Results Highlights

February 28, 2021

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The Company uses certain financial information calculated on a basis other than in accordance with accounting principles generally accepted in the United States (“GAAP”), including EBITDA, Adjusted EBITDA, and Adjusted EBITDA margin, Capital expenditures and deferred costs and Net Debt, as supplemental financial measures in this presentation. These non-GAAP financial measures are provided as additional insight into the Company’s ongoing financial performance and to enhance the user’s overall understanding of the Company’s financial results and the potential impact of any corporate development activities.

‘’EBITDA’’ as used herein represents revenues less: operating expenses, selling, general and administrative expenses, provision for / (reversal of provision for) credit losses, net, share-based compensation expense, net of forfeitures, and other, net, and excludes interest expense and financing charges, interest income, income taxes, depreciation, amortization, loss on impairment and loss / (gain) on disposal of assets. ‘’Adjusted EBITDA’’ as used herein represents EBITDA as adjusted for the exclusion of acquired rig reactivation costs and restructuring costs. These terms, as we define them, may not be comparable to similarly titled measures employed by other companies and are not a measure of performance calculated in accordance with U.S. GAAP. EBITDA and Adjusted EBITDA should not be considered in isolation or as a substitute for operating income, net income or other income or cash flow statement data prepared in accordance with U.S. GAAP. We believe that EBITDA and Adjusted EBITDA are useful because they are widely used by investors in our industry to measure a company’s operating performance without regard to items such as interest, income tax expense, depreciation and amortization and other non-recurring expenses (benefits), which can vary substantially from company to company. EBITDA and Adjusted EBITDA have significant limitations, such as not reflecting our cash requirements for capital expenditures and deferred costs, contractual commitments, working capital, taxes or debt service. Our management uses EBITDA and Adjusted EBITDA for the reasons stated above. In addition, our management uses Adjusted EBITDA in presentations to our Board of Directors to provide a consistent basis to measure operating performance of management; as a measure for planning and forecasting overall expectations; for evaluation of actual results against such expectations; and in communications with equity holders, lenders, note holders, rating agencies and others concerning our financial performance.

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SHLF 2021 Key Performance Indicators

- **HSE Results**
  - TRIR[1] of 0.16 improved over 2020 figure, also 72% below the IADC industry average of 0.57
  - 19 rigs, including entire North Africa and Mediterranean fleet, achieved zero recordable incidents in 2021
- **Uptime Performance**
  - Third consecutive year above 99%
  - Two rigs achieved 100% uptime in 2021, followed by another seven rigs with less than 5 hours of downtime throughout the year
- **Completed 7 Major Projects**
  - Shelf Drilling Tenacious extension of cantilever length and offline capabilities
  - Three 5-yearly recertifications on our rigs in Saudi Arabia: High Island II, Main Pass I, and High Island IX
- **Resilient Margins**
  - Adjusted EBITDA margin of 30% despite further declines in revenue and effective utilization in 2021 as a result of the full effects of COVID-19

0.16 TRIR[1]	**99.3%** Uptime
$158 MM Adjusted EBITDA	**30%** Adjusted EBITDA Margin
$1.7 BN Backlog[2]	**93%** Marketed Utilization[2]
$232 MM Liquidity[2]	**Grade A-** ESG100 Rating

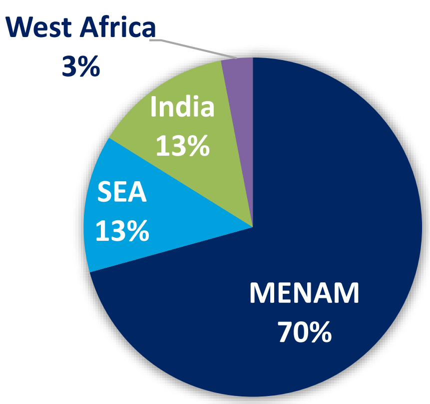
Note (1): Total Recordable Incident Rate, per 200,000 manhours.
Note (2): Backlog, Marketed Utilization and Liquidity are as of 31 December 2021.

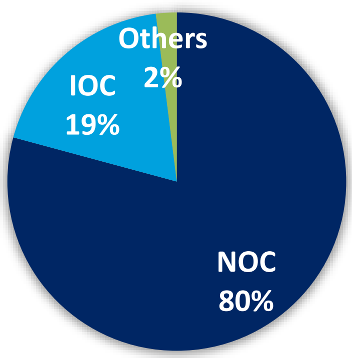
Fleet Status Summary

Fleet Status Summary *(As of 28 Feb 2022)*

	Contracted	Available	Total	% Contracted	Contract Expirations Q1 2022	Q2 2022	H2 2022	2023+
MENAM	**10**	**0**	**10**	**100%**	**2**	**-**	**1**	**7**
Arabian Gulf[1]	7	0	7	100%	1	-	1	5
NAF/Med[2]	3	0	3	100%	1	-	-	2
India	**9[3]**	**1**	**10**	**90%**	**-**	**1**	**3**	**5**
West Africa	**5**	**1**	**6**	**83%**	**2**	**1**	**1**	**1**
SE Asia	**4**	**0**	**4**	**100%**	**-**	**1**	**-**	**3**
Total	**28**	**2**	**30**	**93%**	**4**	**3**	**5**	**16**

Total Backlog – $1,679 Million *(As of 31 Dec 2021)*





Recent Developments

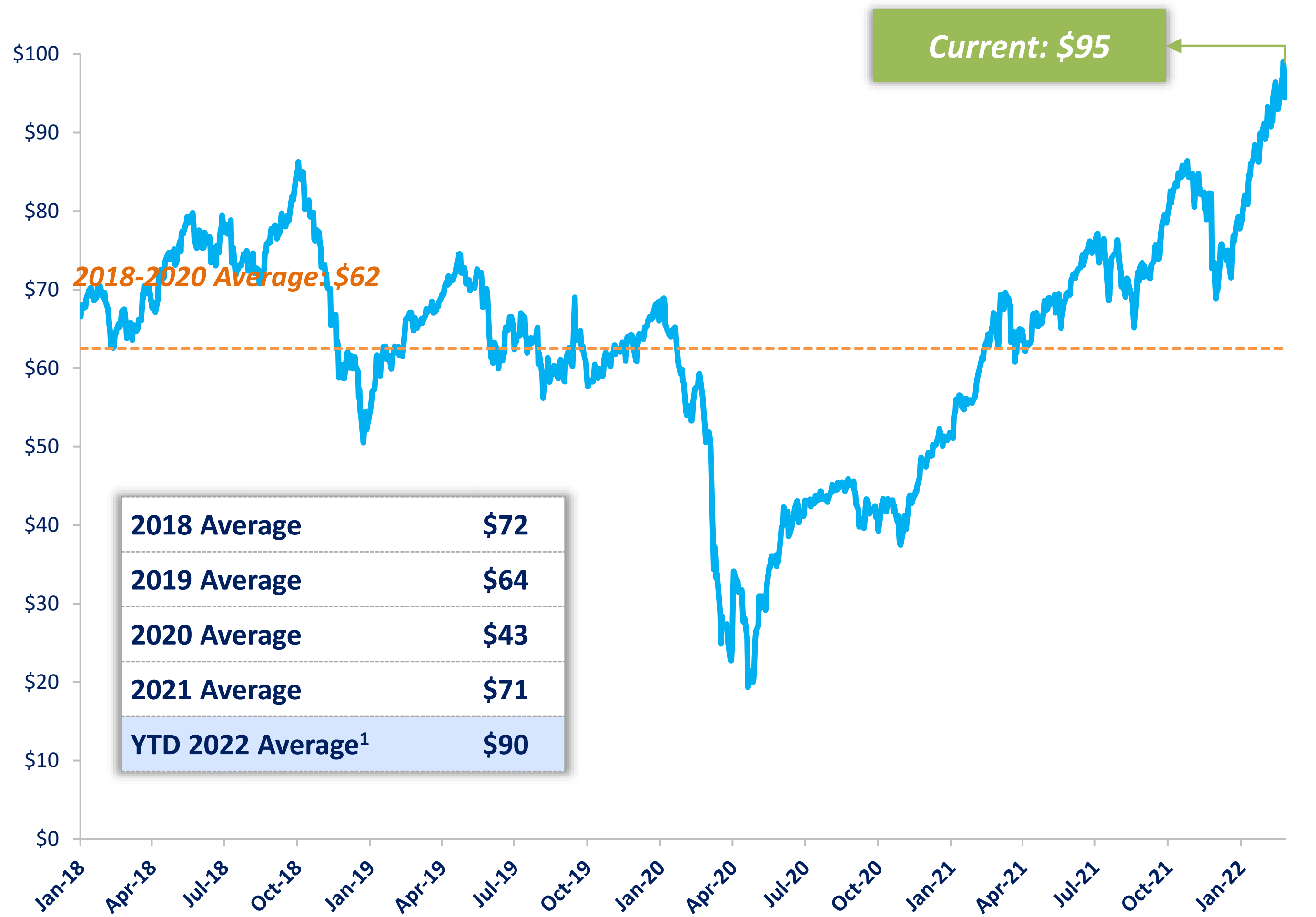
- SD Tenacious commenced a contract with CABGOC Angola in January 2022.
- SD Mentor commenced a contract with Mercuria Congo in January 2022.
- Parameswara commenced a 3-year contract with ONGC India in January 2022.
- Ron Tappmeyer secured a three-year contract with ONGC India following completion of its current contract with the same customer in May 2022 and planned contract preparation project.
- Key Singapore secured a two-well contract with Cairn India, and is mobilizing from Med to India with expected commencement in May 2022.
- Key Manhattan’s options exercised by Eni Italy, extending contract term by 18-months to August 2023.
- SD Chaophraya and SD Krathong were awarded a 39- and 36-month extension, respectively, by Chevron Thailand. Commencement are expected following the rigs’ respective contract completion and projects.
- Shelf Drilling Enterprise secured a 3-year contract with PTTEP Thailand following completion of its current contract in April 2022 and planned contract preparation project.

Note (1): Arabian Gulf includes Saudi Arabia, UAE, Bahrain and Oman.
Note (2): North Africa & Mediterranean include Italy, Tunisia and Egypt operations.
Note (3): Includes 1 rig mobilizing from the Med to India for an upcoming contract.

Oil Price Development

- Brent crude oil price was temporarily shaken by the emergence of the Omicron variant in Q4 2021, pulling back from October highs and averaged $80 per barrel for the quarter
- As the omicron variant has so far caused lower mortality rates than previous variants, with ongoing geopolitical tensions, added to warnings from IEA and multiple analysts that OPEC+ producers have failed to meet production quota since Q4 2021, Brent prices pushed to seven-year highs above $90 subsequent to year end
- Demand for oil and gas overall was nearing pre-pandemic levels at year end 2021, and is expected to make a full recovery in 2022

Brent Oil Price ($/bbl)



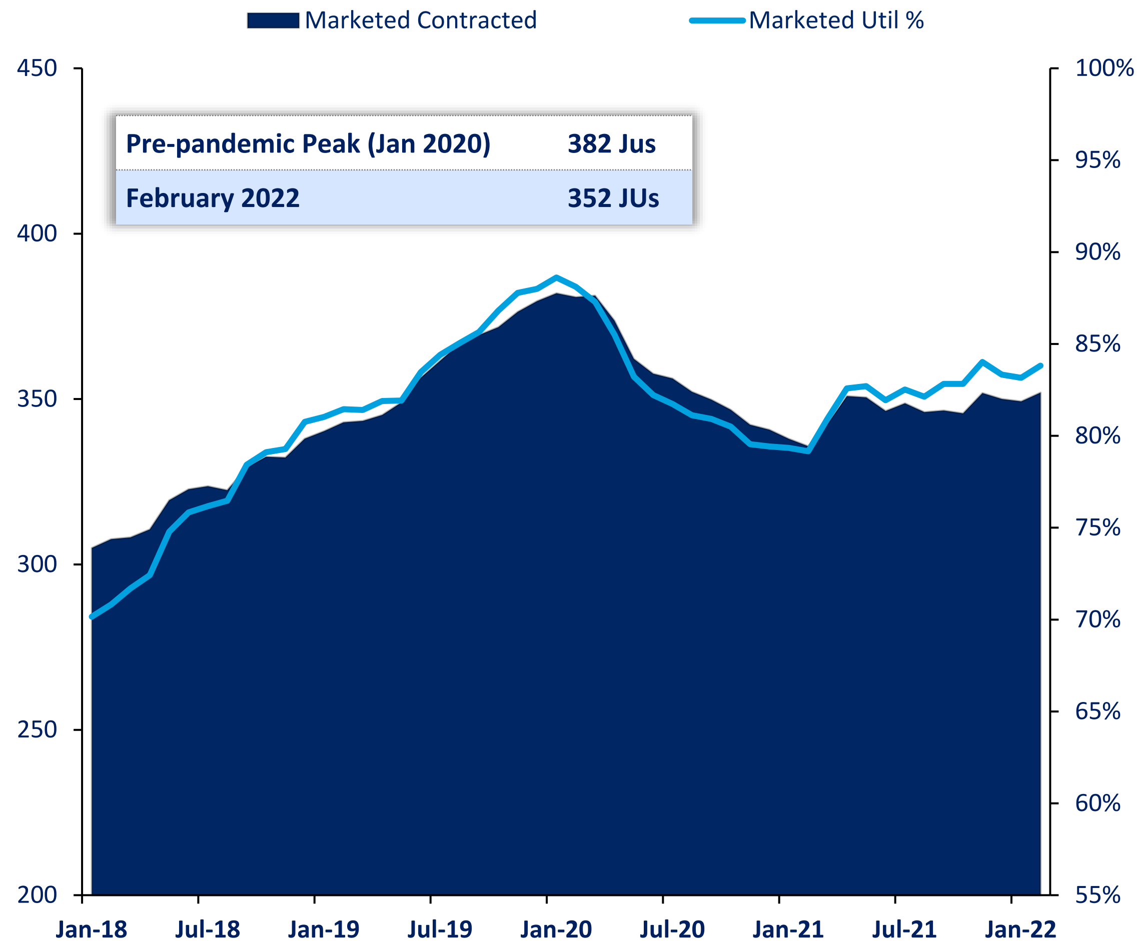
2018 Average	$72
2019 Average	$64
2020 Average	$43
2021 Average	$71
YTD 2022 Average[1]	$90

Source: Bloomberg, as of 25 February 2022.
Note (1): YTD 2022 Average Brent oil price based on 1 January 2022 to 25 February 2022.

Global Jack-up Fleet

- Absolute demand for jack-up rigs in 2021 averaged 346 rigs
- Year-on-year decline in observed demand compared to 361 rigs average in 2020, due to
  - Very high activity in Q1 2020
  - Contract terminations in remainder of 2020 not felt immediately
- Marketed utilization improved from 79% in Jan 2021 to 84% in Feb 2022 because of high rate of rig attrition
  - 35 jack-up rigs were scrapped or converted for non-drilling purposes throughout 2021
- Ongoing tendering activity expected to drive jack-up demand meaningfully higher in coming months
- Strength in oil and gas prices and improved utilization should lead to dayrate increases during 2022

of Contracted Jack-ups[1]



Source: IHS Petrodata, as of 18 February 2022
Note (1): Independent leg and cantilever (ILC) jack-up rigs only, excludes mat-supported

Q4 2021 Results

Shelf Drilling Q4 2021 Results Highlights

Results of Operations

(In thousands USD)	Q3 2021	Q4 2021
Revenues	**$130,261**	**$136,058**
Operating Costs & Expenses		
Operating and maintenance	84,478	83,492
Depreciation	16,508	16,922
Amortization of deferred costs	8,612	11,340
General and administrative	12,012	10,191
Loss on disposal of assets	268	698
Operating income	**8,383**	**13,415**
Other Expense, Net		
Interest expense and financing charges, net of interest income	(26,632)	(26,688)
Other, net	136	1,127
Loss Before Income Taxes	**(18,113)**	**(12,146)**
Income tax expense	4,276	5,089
Net Loss	**$(22,389)**	**$(17,235)**

Revenue Summary

- $5.8 million, or 4.5%, sequential increase in revenues:
  - Effective utilization increased to 74% in Q4 2021 from 68% in Q3 2021, mainly due to:
    - Start-up of new three-year contracts for two rigs in India (Trident XII and J.T. Angel)
    - Return to operations for the full quarter of Q4 2021 of two rigs in Saudi Arabia (Main Pass I and High Island IX)
    - Partially offset by contract preparation for one rig in India (Parameswara) which commenced operations in Jan 2022 for a three-year period.
  - Average dayrate decreased marginally to $62.9 thousand in Q4 2021 from $63.0 thousand in Q3 2021
- Sequential revenue increase in Saudi Arabia and India partially offset by declines in UAE, Thailand and Nigeria

	Q3 2021	Q4 2021
Operating Data		
Average marketable rigs[1]	30.5	30.0
Average dayrate[2] (in thousands USD)	$63.0	$62.9
Effective utilization[3]	68%	74%
Revenue *(in thousands USD)*		
Operating revenues – dayrate	$119,805	$128,944
Operating revenues – others	7,028	3,946
Other revenues	3,428	3,168
Total Revenues	**$130,261**	**$136,058**

Note (1): "Marketable rigs" are defined as the total number of rigs operating or available to operate, excluding: stacked rigs and rigs under contract for activities other than drilling or plug and abandonment services, as applicable.
Note (2): "Average dayrate" is defined as the average contract dayrate earned by marketable rigs over the reporting period excluding mobilization fees, contract preparation, capital expenditure reimbursements, demobilization, recharges, bonuses and other revenues.
Note (3): "Effective utilization" is defined as the number of calendar days during which marketable rigs generate dayrate revenues divided by the maximum number of calendar days during which those rigs could have generated dayrate revenues.

Operating Expense Summary

- Operating and maintenance of $83.5 million in Q4 2021, lower by $1.0 million versus Q3 2021:
  - Lower contract preparation expenses for two rigs in India (Trident XII and J.T. Angel) that started new three-year contracts in Q3 2021 and Q4 2021 and for one rig in Angola (Shelf Drilling Tenacious) that commenced operations in January 2022
  - Lower expenses for one rig that was divested during Q3 2021 (High Island VII)
  - Partially offset by higher contract preparation expenses for one rig which started a new contract in Congo in Q1 2022 (Shelf Drilling Mentor).
- General and administrative expenses of $10.2 million in Q4 2021 decreased by $1.8 million from Q3 2021 primarily due to lower personnel costs.

(in thousands USD)	**Q3 2021**	**Q4 2021**
Operating Expenses		
Rig operating costs	$75,954	$75,651
Shore-based costs	8,524	7,841
Operating and maintenance	**$84,478**	**$83,492**
Corporate G&A	$11,140	$9,695
Provision for / (reversal of provision for) credit losses, net	120	(106)
Share-Based Compensation	752	602
General & administrative	**$12,012**	**$10,191**

Adjusted EBITDA Reconciliation

(In thousands USD)	Q3 2021	Q4 2021
Net Loss	**$(22,389)**	**$(17,235)**
Add Back		
Interest expense and financing charges, net of interest income [1]	26,632	26,688
Income tax expense	4,276	5,089
Depreciation	16,508	16,922
Amortization of deferred costs	8,612	11,340
Loss on disposal of assets	268	698
EBITDA and Adjusted EBITDA	**$33,907**	**$43,502**
Adjusted EBITDA margin	**26.0%**	**32.0%**

Note (1): "Interest expense and financing charges, net of interest income'' is defined as interest expenses incurred and accrued on our debt and the amortization of debt issuance fees and costs over the term of the debt, net of interest income.

Capital Expenditures and Deferred Costs Summary

- Capital Expenditures and Deferred Costs excluding rig acquisitions totaled $33.8 million in Q4 2021, down $2.5 million from Q3 2021 primarily as a result of:
  - The completion of planned out of service projects for two rigs in Saudi Arabia (Main Pass I and High Island IX) prior to their return to operation and for one rig in Angola (Shelf Drilling Tenacious) which commenced operations in Q1 2022
  - Partially offset by higher contract preparation expenditures for two rigs in India (Compact Driller and Parameswara).

(In thousands USD)	Q3 2021	Q4 2021
Capital Expenditures and Deferred Costs:		
Regulatory and capital maintenance [1]	$20,288	$22,236
Contract preparation [2]	10,796	7,151
Fleet spares and other [3]	5,122	4,341
	$36,206	$33,728
Rig acquisitions [4]	39	43
Total Capital Expenditures and Deferred Costs	**$36,245**	**$33,771**
Reconciliation to Statements of Cash Flow		
Cash payments for additions to PP&E	$7,635	$16,395
Net change in accrued but unpaid additions to PP&E	5,097	(1,349)
Total Capital expenditures	$12,732	$15,046
Changes in deferred costs, net	$14,901	$7,385
Add: Amortization of deferred costs	8,612	11,340
Total deferred costs	$23,513	$18,725
Total Capital Expenditures and Deferred Costs	**$36,245**	**$33,771**

Note: (1): "Regulatory and capital maintenance" includes major overhauls, regulatory costs, general upgrades and sustaining capital expenditures.
Note: (2): "Contract preparation" includes specific upgrade, mobilization and preparation costs associated with a customer contract.
Note: (3): "Fleet Spares and Others" includes: (i) acquisition and certification costs for the rig fleet spares pool which is allocated to specific rig expenditures as and when required by that rig, which will result in an expenditure charge to that rig and a credit to fleet spares and (ii) office and infrastructure expenditures.
Note: (4): "Rig acquisitions" includes capital expenditures and deferred costs associated with the acquisition and readiness projects for the Shelf Drilling Enterprise acquired in January 2020.

Capital Structure Summary

(In millions USD)	YE 2019	YE 2020	Q3 2021	YE 2021
Cash and Cash Equivalents	$26	$73	$251	$232
Total Long-lived Assets [1]	1,461	1,168	1,160	1,166
Total Assets	**$1,700**	**$1,516**	**$1,608**	**$1,618**
8.25% Senior unsecured notes due 2025 [2]	$890	$891	$892	$893
8.875% Senior secured notes due 2024 [3]	-	-	299	299
8.75% Senior secured notes due 2024 [4]	-	78	-	-
RCF Drawdowns due 2023	35	55	-	-
Total Debt	**$925**	**$1,024**	**$1,191**	**$1,192**
Net Debt	$899	$951	$940	$960
Total Equity	$561	$289	$230	$214

- LTM Adjusted EBITDA of $158.3 million and Net Leverage ratio of 6.1x as of December 31, 2021
- Total restricted cash securing bank guarantees was $20.9 million at December 31, 2021 compared to $25.9 million at September 30, 2021
- Total shares outstanding of 137.1 million as of December 31, 2021
  - Primary insiders: 66.4 million or 48.4%, consisting primarily of China Merchants: 26.8 million (19.5%), Castle Harlan: 19.7 million (14.4%) and Lime Rock: 17.2 million (12.5%)

Note (1): "Total Long Lived Assets" are defined as property plant and equipment, right-of-use assets and short term and long term deferred costs. This excludes assets held for sale.
Note (2): Reflects carrying value. Principal value is $900.0 million.
Note (3): Reflects carrying value. Principal value is $310.0 million.
Note (4): Reflects carrying value. Principal value was $80.0 million for YE 2020.

Free Cash Flow Summary

- Q4 2021 Adjusted EBITDA of $43.5 million and Adjusted EBITDA Margin of 32%
- Cash and cash equivalents decreased by $19.0 million to $232.3 million during Q4 2021, this was less than the $34.3 million decrease in Q3 2021, mainly due to:
  - An increase in revenues and EBITDA during Q4 2021 as compared to Q3 2021
  - Decreased spending on capital expenditures and deferred costs (excluding rig acquisitions) of $33.8 million in Q4 2021 as compared to $36.2 million in Q3 2021
  - A smaller cash interest payment of $17.5 million in November 2021 compared to a payment of $37.1 million made in August 2021

Quarterly Cash Flow Summary ($MM)	Q3 2021	Q4 2021
Adjusted EBITDA	**$33.9**	**$43.5**
Adjustments	-	-
EBITDA	**$33.9**	**$43.5**
Interest expense, net of interest income	(26.6)	(26.7)
Income tax expense	(4.3)	(5.1)
Capital expenditures and deferred costs [1]	(36.2)	(33.8)
Sub-Total	**$(33.2)**	**$(22.1)**
Growth Projects		
Capex / Deferred Costs: Rig Acquisitions	-	-
Rig Sale Net Proceeds	3.9	-
Working Capital Impact		
Interest payable	(11.7)	7.9
Other	8.5	(4.4)
Net proceeds from issuance of debt [2]	(1.8)	(0.4)
Net Change in Cash and Cash Equivalents	**$(34.3)**	**$(19.0)**
Beginning Cash	285.6	251.3
Ending Cash and Cash Equivalents	**$251.3**	**$232.3**

Note (1): Excludes rig acquisitions.
Note (2): Payments of debt financing costs mainly relating to the $310.0 million aggregate principal amount of 8.875% Senior Secured Notes due 2024.

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