Shelf Drilling Q1 2021 Results Highlights

May 11, 2021

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The Company uses certain financial information calculated on a basis other than in accordance with accounting principles generally accepted in the United States ("GAAP"), including EBITDA, Adjusted EBITDA, and Adjusted EBITDA margin, Capital expenditures and deferred costs and Net Debt, as supplemental financial measures in this presentation. These non-GAAP financial measures are provided as additional insight into the Company's ongoing financial performance and to enhance the user's overall understanding of the Company's financial results and the potential impact of any corporate development activities.

''EBITDA'' as used herein represents revenues less: operating expenses, selling, general and administrative expenses, (reversal of) / provision for doubtful accounts, share-based compensation expense, net of forfeitures, and other, net, and excludes interest expense and financing charges, interest income, income taxes, depreciation, amortization, loss on impairment and loss / (gain) on disposal of assets. ''Adjusted EBITDA'' as used herein represents EBITDA as adjusted for the exclusion of acquired rig reactivation costs and restructuring costs. These terms, as we define them, may not be comparable to similarly titled measures employed by other companies and are not a measure of performance calculated in accordance with U.S. GAAP. EBITDA and Adjusted EBITDA should not be considered in isolation or as a substitute for operating income, net income or other income or cash flow statement data prepared in accordance with U.S. GAAP. We believe that EBITDA and Adjusted EBITDA are useful because they are widely used by investors in our industry to measure a company's operating performance without regard to items such as interest, income tax expense, depreciation and amortization and other non-recurring expenses (benefits), which can vary substantially from company to company. EBITDA and Adjusted EBITDA have significant limitations, such as not reflecting our cash requirements for capital expenditures and deferred costs, contractual commitments, working capital, taxes or debt service. Our management uses EBITDA and Adjusted EBITDA for the reasons stated above. In addition, our management uses Adjusted EBITDA in presentations to our Board of Directors to provide a consistent basis to measure operating performance of management; as a measure for planning and forecasting overall expectations; for evaluation of actual results against such expectations; and in communications with equity holders, lenders, note holders, rating agencies and others concerning our financial performance.

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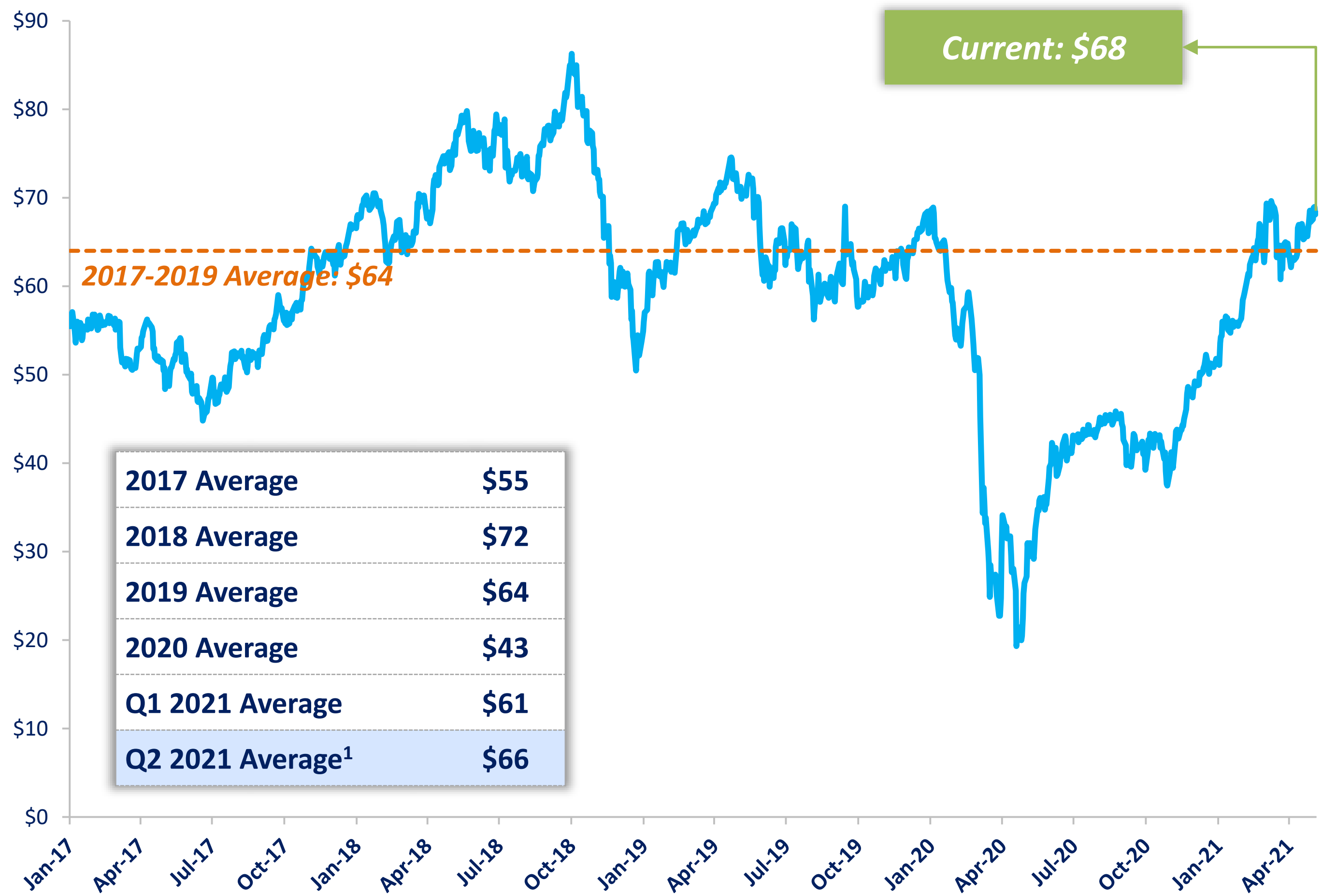
Oil Price Development

- Following a sharp increase in January and February, Brent crude oil prices stabilized around the mid-60's in March and April
- The ongoing crude oil production limits from OPEC+, renewed optimism in global recovery, increase in oil and gas demand as well as global vaccine rollouts have led to this rebound
- Signs of rising oil consumption in US and China have outweighed the evolving coronavirus risks in India, South America and some parts of Europe.

Brent Oil Price ($/bbl)



2017 Average	$55
2018 Average	$72
2019 Average	$64
2020 Average	$43
Q1 2021 Average	$61
Q2 2021 Average[1]	$66

Source: Bloomberg, as of 10 May 2021.
Note (1): Q2 2021 Average Brent oil price based on 1 April to 10 May 2021.

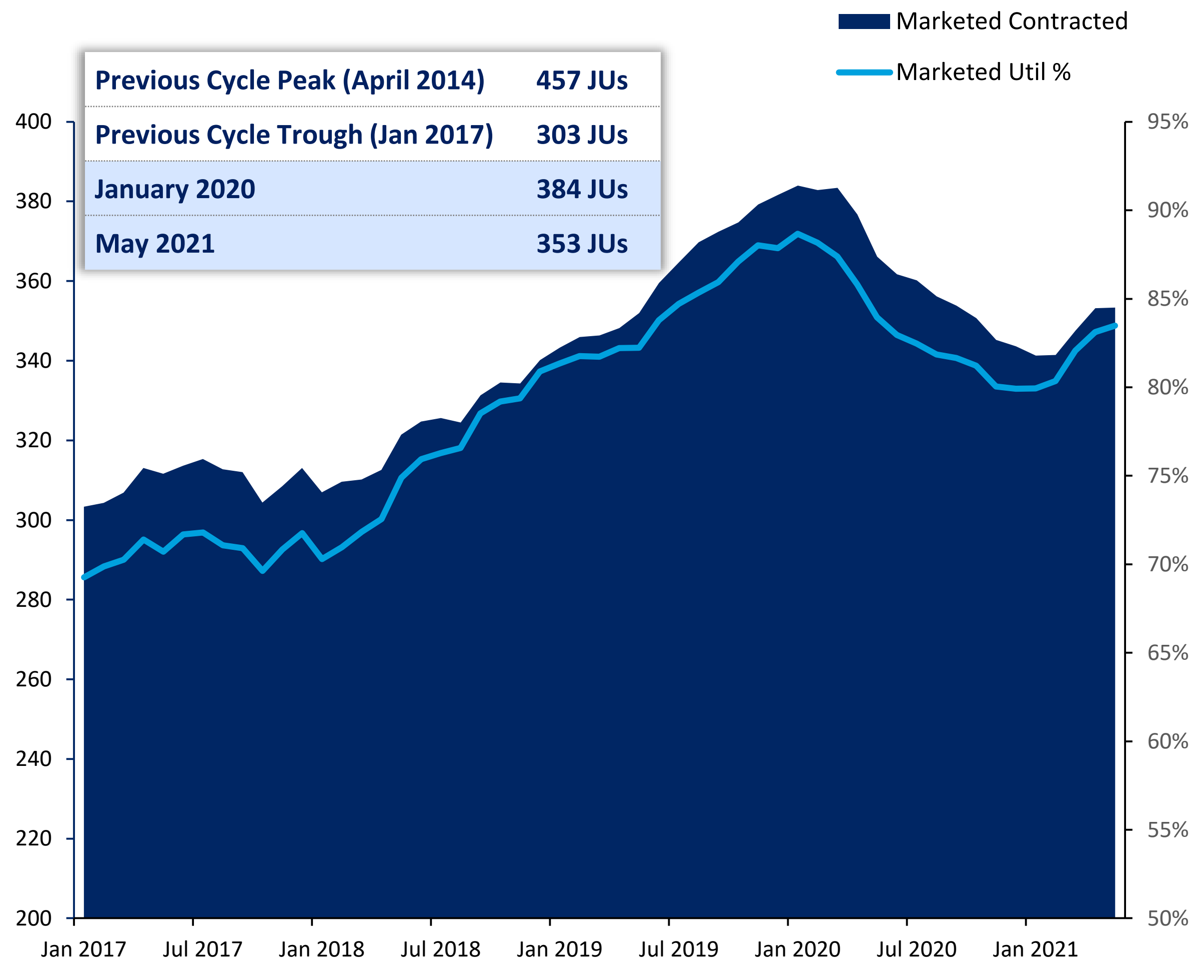
Global Jack-up Fleet

- The improvement in the Brent price is also reflected in the global jack-up tendering and marketing activity

- Global number of contracted jack-ups has increased from 344 rigs as of end of 2020 to 353 rigs in May 2021
  - Marketed utilization has improved from 80% to 83% during the same period

of Contracted Jack-ups

Previous Cycle Peak (April 2014)	**457 JUs**
Previous Cycle Trough (Jan 2017)	**303 JUs**
January 2020	**384 JUs**
May 2021	**353 JUs**



Source: IHS Petrodata, as of 10 May 2021

SHLF Near-Term Objectives Remain Unchanged

1. **Keeping our rigs/operations safe and free from COVID-19**
2. **Maintaining business continuity**
3. **Preserving cash / liquidity**

MITIGATING MEASURES

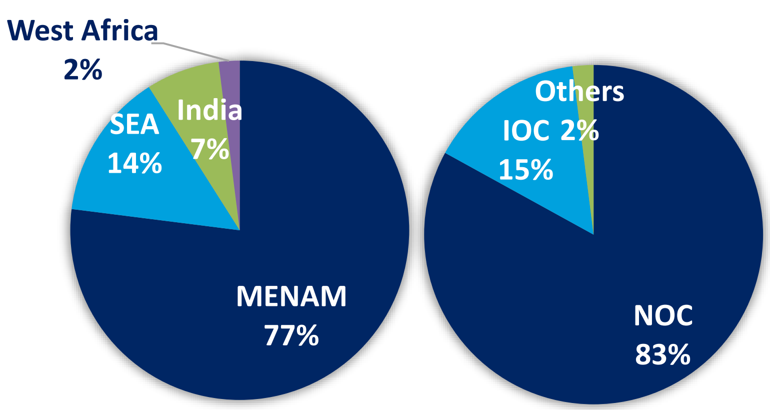
- Effective and safe crew changes / people movement
- Working closely with customers to implement COVID-19 protocols
- Frequent employee communication
- Comprehensive cost reduction
- Completed $310 million notes offering
- Recent long-term contracts/ extensions (i.e. India/Saudi)

Fleet Status Summary

Fleet Status Summary *(As of 11 May 2021)*

	Contracted	Available	Total[1]	% Contracted	Contract Expirations Q2 2021	Contract Expirations Q3 2021	Contract Expirations Q4 2021	Contract Expirations 2022+
MENAM	**12**	**3**	**15**	**80%**	**1**	**2**	**-**	**9**
Arabian Gulf[2]	9	2	11	82%	-	2	-	7
NAF/Med[3]	3	1	4	75%	1	-	-	2
India	**8**	**0**	**8**	**100%**	**2**	**-**	**-**	**6**
West Africa	**3**	**1**	**4**	**75%**	**2**	**-**	**-**	**1**
SE Asia	**4**	**0**	**4**	**100%**	**-**	**-**	**-**	**4**
Total	**27**	**4**	**31**	**87%**	**5**	**2**	**-**	**20**

Total Backlog – $1,284 Million *(As of 31 Mar 2021)*



Recent Developments

- High Island IX: Secured 10-year extension with Saudi Aramco
- J.T. Angel: Awarded three-year contract with ONGC India
- Trident XII: Awarded three-year contract with ONGC India
- Trident 16: Secured two-year extension with Petrobel Egypt
- Rig 141: Secured a short-term contract each with SROCO and Gempetco in Egypt
- Shelf Drilling Resourceful: Commenced one-year contract with Conoil Nigeria
- Shelf Drilling Tenacious: Completed contract with Masirah Oil, Oman
- Trident 15, Galveston Key and Key Hawaii: Sale completed in April 2021

Note (1): Total excludes 1 stacked/held for sale jack-up.
Note (2): Arabian Gulf includes Saudi Arabia, UAE, Bahrain and Oman.
Note (3): North Africa & Mediterranean include Italy, Tunisia and Egypt operations.

Q1 2021 Results

Shelf Drilling Q1 2021 Results Highlights

Results of Operations

(In thousands USD)	Q4 2020	Q1 2021
Revenues	**$ 121,346**	**$ 129,737**
Operating Costs & Expenses		
Operating and maintenance	78,563	74,287
Depreciation	16,720	16,126
Amortization of deferred costs	12,911	9,258
General and administrative	11,067	9,642
Loss / (gain) on impairment / disposal of assets[1]	63,151	(774)
Operating (loss) / income	**(61,066)**	**21,198**
Other Expense, Net		
Interest expense and financing charges, net of interest income[2]	(22,823)	(33,062)
Other, net	(885)	134
Loss Before Income Taxes	**(84,774)**	**(11,730)**
Income tax expense	5,612	4,644
Net Loss	**$(90,386)**	**$(16,374)**

Note (1): The Company recorded a $61.1 million loss on impairment of long-lived assets in December 2020. Twelve of the Company's rigs were impaired, of which four rigs are held for sale.
Note (2): Interest expense and financing charges, net of interest income'' includes the one-time $10.1 million loss on debt extinguishment in relation to our debt refinancing transactions in Q1 2021.

Revenue Summary

- $8.4 million, or 6.9%, sequential increase in revenues:
  - Effective utilization increased to 77% from 69%, mainly due to
    - Start up of one new contract in Thailand (Shelf Drilling Enterprise)
    - Full quarter of operations of two rigs which started during Q4 2020 in India (Parameswara) and Oman (Shelf Drilling Tenacious)
    - Return to operations of one rig each in Saudi Arabia (High Island IV) and Nigeria (Baltic) which were previously suspended and completion of extended out of service time for another rig in Saudi Arabia (Main Pass IV)
    - Partially offset by the completion of contracts in Tunisia (Key Singapore) and Nigeria (Trident VIII) and the planned out of service of one rig in Saudi Arabia (High Island II)
  - Average dayrate increased 1% to $56.3 thousand in Q1 2021 from $55.8 thousand in Q4 2020
- Sequential revenue increase in Thailand, Saudi Arabia and Oman, partially offset by declines in Tunisia and Nigeria

	Q4 2020	Q1 2021
Operating Data		
Average marketable rigs[1]	31.9	31.0
Average dayrate[2] (in thousands USD)	$55.8	$56.3
Effective utilization[3]	69%	77%
Revenue *(in thousands USD)*		
Operating revenues – dayrate	$113,115	$ 121,185
Operating revenues – others	4,583	6,175
Other revenues	3,648	2,377
Total Revenues	**$121,346**	**$ 129,737**

Note (1): ''Marketable rigs'' are defined as the total number of rigs excluding: (i) rigs stacked and / or held for sale (ii) rigs under non-drilling contracts and (iii) newbuild rigs under construction.
Note (2): ''Average dayrate'' is defined as the average contract dayrate earned by marketable rigs over the reporting period excluding mobilization fees, contract preparation, capital expenditure reimbursements, demobilization, recharges, bonuses and other revenues.
Note (3): ''Effective utilization'' is defined as the actual number of calendar days during which marketable rigs generate dayrate revenues divided by the maximum number of calendar days during which those same rigs could have generated dayrate revenues.

Operating Expense Summary

- Operating and maintenance of $74.3 million in Q1 2021 lower by $4.3 million versus Q4 2020:
  - Lower operating costs on rigs which were not operating in Q1 2021
  - Lower maintenance and shipyard expenses
  - Partially offset by operating costs for the Shelf Drilling Enterprise which started a new contract in Thailand

- General and administrative expenses of $9.6 million in Q1 2021 compared to $11.1 million in Q4 2020
  - Included lower provision for doubtful accounts of $1.8 million mainly due to the current year collection of aged receivables for which an allowance was recorded in 2020
  - Included $0.9 million in Q1 2021 of non-cash share-based compensation expense

	Q4 2020	Q1 2021
Operating Expenses *(in thousands USD)*		
Rig operating costs	$70,096	$ 65,465
Shore-based costs	8,467	8,822
Operating and maintenance	**$78,563**	**$ 74,287**
Corporate G&A	$9,380	$ 9,945
Restructuring costs in G&A	576	577
Provision for / (Reversal of) doubtful accounts	11	(1,820)
Share-Based Compensation	1,100	940
General & administrative	**$11,067**	**$9,642**

Adjusted EBITDA Reconciliation

(In thousands USD)	Q4 2020	Q1 2021
Net Loss	**$(90,386)**	**$(16,374)**
Add Back		
Interest expense and financing charges, net of interest income [1]	22,823	33,062
Income tax expense	5,612	4,644
Depreciation	16,720	16,126
Amortization of deferred costs	12,911	9,258
Loss on impairment	61,139	-
Loss / (gain) on disposal of assets	2,012	(774)
EBITDA	**$30,831**	**$45,942**
Acquired rig reactivation costs	400	-
Restructuring costs [2]	576	577
Adjusted EBITDA	**$31,807**	**$46,519**
Adjusted EBITDA margin	**26.2%**	**35.9%**

Note (1): Interest expense and financing charges, net of interest income'' is defined as interest expenses incurred and accrued on our debt and the amortization of debt issuance fees and costs over the term of the debt, net of interest income. This also includes the $10.1 million loss on debt extinguishment in relation to our debt refinancing transactions in Q1 2021.

Note (2): ''Restructuring costs'' is defined as certain one-time expenses related to cost saving and restructuring measures and third-party professional services.

Capital Expenditures and Deferred Costs Summary

- Capital Expenditures and Deferred Costs excluding rig acquisitions totaled $15.4 million in Q1 2021, down $3.3 million from Q4 2020 primarily as a result of:
  - Decreased shipyard activity for two rigs in Saudi Arabia (Main Pass IV and High Island IV) and one rig in UAE (Shelf Drilling Tenacious)
  - Partially offset by higher planned out of service costs for one rig in Saudi Arabia (High Island II), and higher spending on fleet spares in Q1 2021 compared to Q4 2020
- Rig acquisition expenditures of $1.2 million in Q1 2021 decreased from $10.2 million in Q4 2020 largely related to the completion of the reactivation, upgrade and contract preparation project on the Shelf Drilling Enterprise in early 2021

(In thousands USD)	Q4 2020	Q1 2021
Capital Expenditures and Deferred Costs:		
Regulatory and capital maintenance [1]	$9,270	$7,589
Contract preparation [2]	6,784	3,650
Fleet spares and other [3]	2,613	4,179
	$18,667	$15,418
Rig acquisitions [4]	10,187	1,196
Total Capital Expenditures and Deferred Costs	**$28,854**	**$16,614**
Reconciliation to Statements of Cash Flow		
Cash payments for additions to PP&E	$16,821	$ 14,091
Net change in accrued but unpaid additions to PP&E	(618)	(6,578)
Total Capital expenditures	$16,203	$ 7,513
Changes in deferred costs, net	$(260)	$ (157)
Add: Amortization of deferred costs	12,911	9,258
Total deferred costs	$12,651	$9,101
Total Capital Expenditures and Deferred Costs	**$28,854**	**$16,614**

Note: (1): "Regulatory and capital maintenance" includes major overhauls, regulatory costs, general upgrades and sustaining capital expenditures on rigs in operation.
Note: (2): "Contract preparation" includes specific upgrade, mobilization and preparation costs associated with a customer contract.
Note: (3): "Fleet Spares and Others" includes: (i) acquisition and certification costs for the rig fleet spares pool which is allocated to specific rig expenditures as and when required by that rig, which will result in an expenditure charge to that rig and a credit to Fleet spares and (ii) office and infrastructure expenditure.
Note: (4): "Rig acquisitions" include all capital expenditures and deferred costs associated with the acquisition and readiness projects for the Shelf Drilling Enterprise acquired in January 2020.

Capital Structure Summary

(In millions USD)	YE 2019	YE 2020	Q1 2021
Cash and Cash Equivalents	$26	$73	$287
Total Long-lived Assets [1]	1,461	1,168	1,156
Total Assets	**$1,700**	**$1,516**	**$1,632**
8.25% Senior unsecured notes due 2025 [2]	$890	$891	$892
8.875% Senior secured notes due 2024 [3]	-	-	296
8.75% Senior secured notes due 2024 [4]	-	78	-
RCF Drawdowns due 2023	35	55	-
Total Debt	**$925**	**$1,024**	**$1,188**
Net Debt	$899	$951	$901
Total Equity	$561	$289	$274

- LTM Adjusted EBITDA of $179.2 million and Net Leverage ratio of 5.0x as of March 31, 2021
- In March 2021, the Company completed the issuance through a private offering of $310.0 million aggregate principal amount of 8.875% senior secured notes, due November 2024
  - Repaid and terminated the RCF, due April 2023
  - Total restricted cash securing bank guarantees was $24.1 million at quarter end
  - Redeemed and repurchased all of the outstanding 8.75% Senior Secured Notes, due November 2024
- Total shares outstanding of 136.7 million as of March 31, 2021
  - Primary insiders: 66.1 million or 48.3%, consisting primarily of China Merchants: 26.8 million (19.6%), Castle Harlan: 19.7 million (14.4%) and Lime Rock: 17.2 million (12.6%)

Note (1): Total Long Lived Assets are defined as property plant and equipment, right-of-use assets and short term and long term deferred costs. This excludes assets held for sale.
Note (2): Reflects carrying value. Principal value is $900.0 million
Note (3): Reflects carrying value. Principal value is $310.0 million
Note (4): Reflects carrying value. Principal value is $80.0 million

Free Cash Flow Summary

- Q1 2021 Adjusted EBITDA of $46.5 million and Adjusted EBITDA Margin of 36%
- Cash and cash equivalents increased by $213.9 million to $287.3 million during Q1 2021 mainly due to:
  - Increase in EBITDA during Q1 2021 as compared to Q4 2020
  - Bi-annual cash interest payment of $37.1 million in February 2021 on the Senior Unsecured Notes, due 2025 as compared to $3.5 million paid in November 2020 on the Senior Secured Notes, due 2024
  - Reduced spending on capital expenditures and deferred costs including rig acquisitions of $16.6 million in Q1 2021 as compared to $28.9 million in Q4 2020
  - Sale of Shelf Drilling Journey completed in February 2021 for net proceeds of $76.6 million
  - $310.0 million aggregate principal amount from issuance of the 8.875% Notes
  - Partially offset by the repayment and termination of $80.0 million senior secured notes, due 2024 and $55.0 million outstanding under the RCF, due 2023, and the related debt extinguishment costs
  - Increase in restricted cash in Q1 due to cash collateralization of bank guarantees partially offset by reduction in Accounts Receivable

Quarterly Cash Flow Summary ($MM)	Q4 2020	Q1 2021
Adjusted EBITDA	**$31.8**	**$46.5**
Adjustments	(1.0)	(0.6)
EBITDA	**$30.8**	**$45.9**
Interest expense, net of interest income [1]	(22.8)	(23.0)
Income tax (expense)	(5.6)	(4.6)
Capital expenditures and deferred costs [2]	(18.7)	(15.4)
Sub-Total	**$(16.3)**	**$2.9**
Growth Projects		
Capex / Deferred Costs: Rig Acquisitions	(10.2)	(1.2)
Rig Sale Net Proceeds	0.3	76.6
Working Capital Impact		
Interest payable	16.8	(19.5)
Other	13.6	(6.5)
Net proceeds from issuance of debt [3]	-	300.9
Repayment of long-term debt	-	(84.2)
Repayment of RCF	-	(55.1)
Net Change in Cash and Cash Equivalents	**$4.2**	**$213.9**
Beginning Cash	69.2	73.4
Ending Cash and Cash Equivalents	**$73.4**	**$287.3**

Note (1): Excludes the one-time $10.1 million loss on debt extinguishment in relation to our debt refinancing transactions in Q1 2021.
Note (2): Excludes rig acquisitions.
Note (3): Includes $310.0 million aggregate principal amount, less $5.9 million discount, less $3.2 million payments of debt financing costs.

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