SHELF DRILLING

Shelf Drilling Q4 2020 Results Highlights

March 4, 2021

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The Company uses certain financial information calculated on a basis other than in accordance with accounting principles generally accepted in the United States (“GAAP”), including EBITDA, Adjusted EBITDA, and Adjusted EBITDA margin, Capital expenditures and deferred costs and Net Debt, as supplemental financial measures in this presentation. These non-GAAP financial measures are provided as additional insight into the Company’s ongoing financial performance and to enhance the user’s overall understanding of the Company’s financial results and the potential impact of any corporate development activities.

‘’EBITDA’’ as used herein represents revenues less: operating expenses, selling, general and administrative expenses, provision for doubtful accounts, share-based compensation expense, net of forfeitures, and other, net, and excludes interest expense and financing charges, interest income, income taxes, depreciation, amortization, loss on impairment and loss on disposal of asset. ‘’Adjusted EBITDA’’ as used herein represents EBITDA as adjusted for the exclusion of acquired rig reactivation costs and restructuring costs. These terms, as we define them, may not be comparable to similarly titled measures employed by other companies and are not a measure of performance calculated in accordance with US GAAP. EBITDA and Adjusted EBITDA should not be considered in isolation or as a substitute for operating income, net income or other income or cash flow statement data prepared in accordance with US GAAP. We believe that EBITDA and Adjusted EBITDA are useful because they are widely used by investors in our industry to measure a company’s operating performance without regard to items such as interest, income tax expense (benefit), depreciation and amortization and other non-recurring expenses (benefits), which can vary substantially from company to company. EBITDA and Adjusted EBITDA have significant limitations, such as not reflecting our cash requirements for capital expenditures and deferred costs, contractual commitments, working capital, taxes or debt service. Our management uses EBITDA and Adjusted EBITDA for the reasons stated above. In addition, our management uses Adjusted EBITDA in presentations to our Board of Directors to provide a consistent basis to measure operating performance of management; as a measure for planning and forecasting overall expectations; for evaluation of actual results against such expectations; and in communications with equity holders, lenders, note holders, rating agencies and others concerning our financial performance.

“Capital expenditures and deferred costs” as used herein include fixed asset purchases, investments associated with the construction of newbuild rigs and certain expenditures associated with regulatory inspections, major equipment overhauls, contract preparation, rig upgrades, mobilization and stacked rig reactivations. Capital expenditures are included in property and equipment. Deferred costs are included in other current assets and other long-term assets. This term, as we define it, may not be comparable to similarly titled measures employed by other companies and is not calculated in accordance with US GAAP. Capital expenditures and deferred costs should not be considered in isolation or as a substitute for capital expenditures prepared in accordance with US GAAP. We believe that Capital expenditures and deferred costs is a useful measure as it better represents the overall level of the Company’s capital investments. Capital expenditures and deferred costs as used herein is a non-US GAAP measure defined and periodically reported in the Company’s financial statements on a consistent basis.

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SHLF 2020 Key Performance Indicators

- **Best HSE Results Since Inception**
  - TRIR of 0.19 matched best ever result achieved in 2019
  - 23 rigs, including entire North Africa and Mediterranean fleet, achieved zero recordable incidents in 2020
- **Highest Uptime Since Inception**
  - North Africa and Mediterranean operations achieved 99.7% uptime
  - Six rigs achieved 100% uptime in 2020, followed by another two rigs with less than 10 hours of downtime throughout the year
- **Completed 5 Major Projects**
  - Shelf Drilling Enterprise acquisition, reactivation and custom upgrade project completed as per revised timelines with the customer
  - High Island IV project completed during suspension period bringing the rig back to operations early
- **Positive Free Cash Flow[3]**
  - Adjusted EBITDA margin of 34% despite significant downward pressure on utilization and dayrates beginning in Q2 2020

0.19 TRIR[1]	**99.4%** Uptime
$200 MM Adjusted EBITDA	**34%** Adjusted EBITDA Margin
$1.4 BN Backlog[2]	**94%** Marketed Utilization[2]
$220 MM Liquidity[2]	**Grade B** ESG100 Rating

Note (1): Total Recordable Incident Rate, per 200,000 manhours.
Note (2): Backlog, Marketed Utilization and Liquidity are as of 31 December 2020.
Note (3): "Adjusted Free Cash Flow" defined as Adjusted EBITDA less capital and deferred expenditures excluding rig acquisitions, interest expense, net and income tax expense.

SHLF Near-Term Objectives Remain Unchanged

1 **Keeping our rigs/operations safe and free from COVID-19**

2 **Maintaining business continuity**

3 **Preserving cash / liquidity**

MITIGATING MEASURES

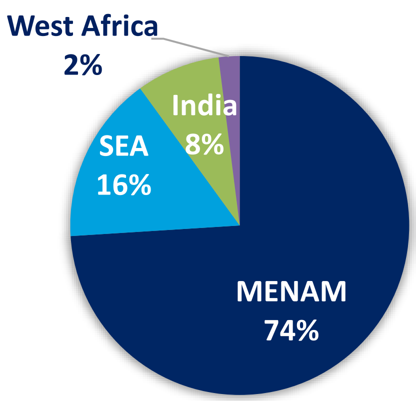
- Effective and safe crew changes / people movement
- Working closely with customers to implement COVID-19 protocols
- Frequent employee communication
- Comprehensive cost reduction
- Completed RCF amendment

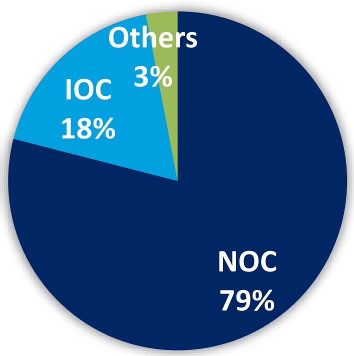
Fleet Status Summary

Fleet Status Summary *(As of 4 Mar 2021)*

	Contracted	Available	Total[1]	% Contracted	Contract Expirations Q1 2021	Contract Expirations Q2 2021	Contract Expirations H2 2021	Contract Expirations 2022+
MENAM	**12**	**3**	**15**	**80%**	**-**	**3**	**2**	**7**
Arabian Gulf[2]	10	1	11	91%	-	2	2	6
NAF/Med[3]	2	2	4	50%	-	1	-	1
India	**8**	**0**	**8**	**100%**	**1**	**3**	**-**	**4**
West Africa	**3**	**1**	**4**	**75%**	**1**	**1**	**-**	**1**
SE Asia	**4**	**0**	**4**	**100%**	**-**	**-**	**-**	**4**
Total	**27**	**4**	**31**	**87%**	**2**	**7**	**2**	**16**

Total Backlog – $1,377 Million *(As of 31 Dec 2020)*





Recent Developments

- SD Enterprise: Commenced contract with Chevron Thailand in Jan 2021
- High Island IV: Returned early to operations in Jan 2021 from up to 12 months of suspension
- Main Pass IV: Completed planned OOS and returned to operations in Jan 2021
- SD Tenacious: Commenced contract in Oman in Dec 2020, subsequently extended until Apr 2021
- Trident 16: Returned to operations in Nov 2020, contract subsequently extended until Apr 2021
- Parameswara: Commenced contract in India in Dec 2020, subsequently extended until May 2021
- SD Resourceful: 1-year contract expected to start in Mar 2021
- High Island VII & Compact Driller: Received early-termination notices, contracted until Aug 2021
- Key Singapore: Idle in Malta as of Jan 2021, remaining backlog transferred to Key Manhattan
- SD Journey: Sale and delivery to ADNOC Drilling completed in Feb 2021

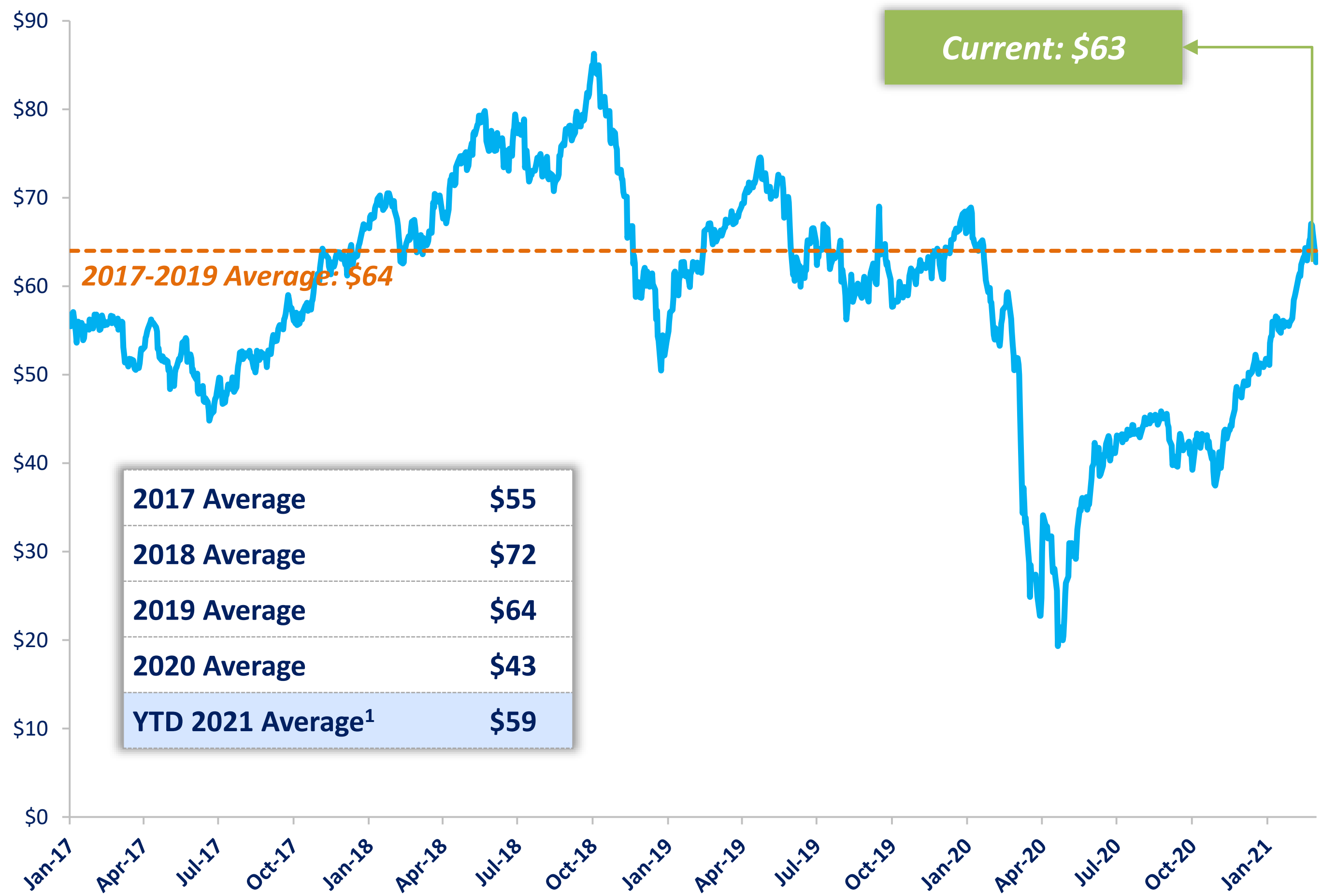
Note (1): Total excludes 4x stacked/held for sale jack-ups, 1x jack-up sold in August 2020, 1x jack-up sold in February 2021, and 1x swamp barge sold in December 2020.
Note (2): Arabian Gulf includes Saudi Arabia, UAE, Bahrain and Oman.
Note (3): North Africa & Mediterranean include Italy, Tunisia and Egypt operations.

Oil Price Development

- Significant declines in global oil demand combined with a challenging economic outlook due to the impacts of the COVID-19 pandemic put significant downward pressure on oil prices during the second and third quarters of 2020

- Brent crude prices rebounded from a low price point of approximately $20 per barrel during the second quarter of 2020 to mid $60 per barrel in February 2021

Brent Oil Price ($/bbl)



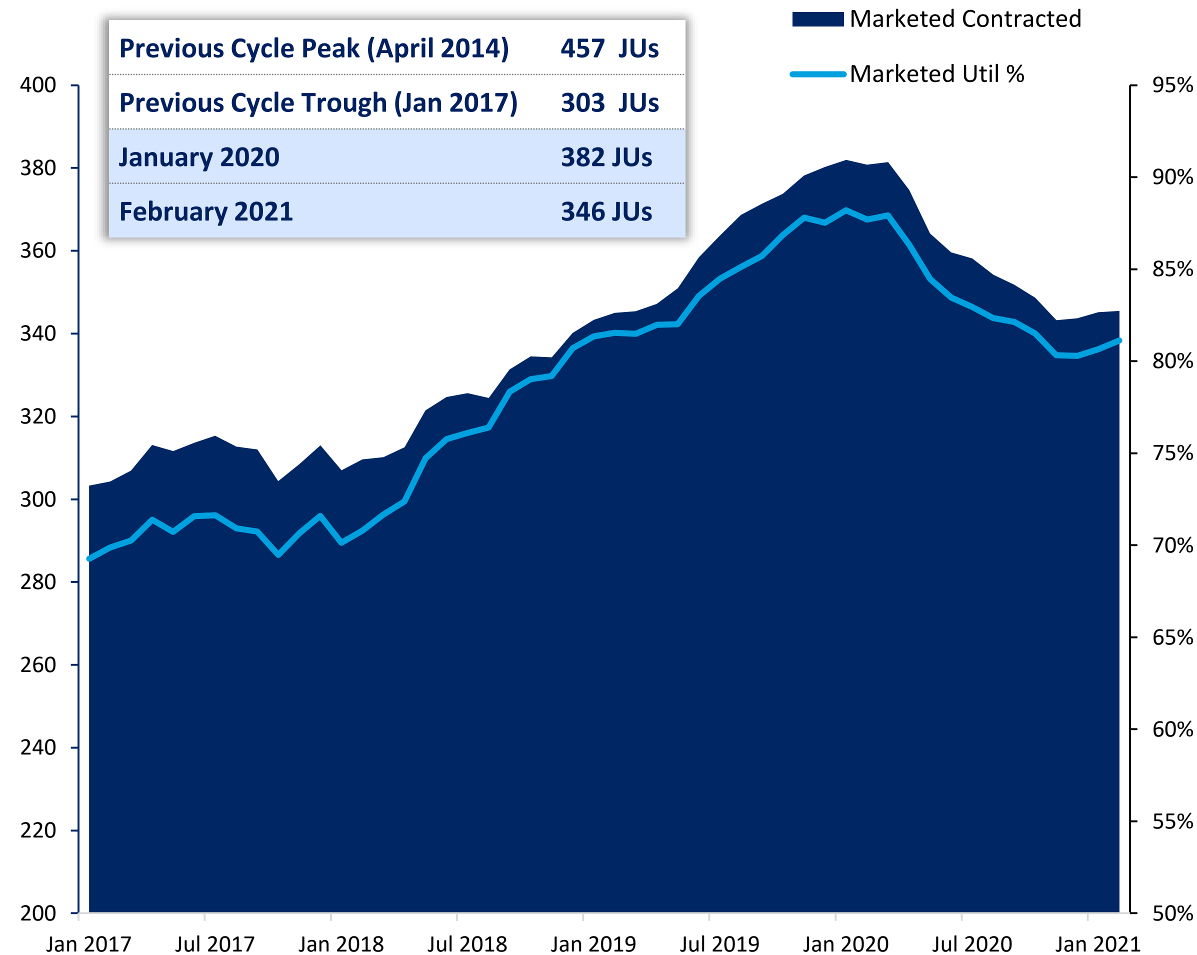
2017 Average	$55
2018 Average	$72
2019 Average	$64
2020 Average	$43
YTD 2021 Average[1]	$59

Source: Bloomberg, as of 3 March 2021.
Note (1): YTD 2021 Average Brent oil price based on 1 January 2021 to 2 March 2021.

Global Jack-up Fleet

- Global number of contracted jack-up rigs decreased from 382 rigs in January 2020 to 346 in February 2021
  - Marketed utilization fell from 88% to 81% during the same period
- Modest decline in aggregate supply of jack-up rigs in 2020, when more rigs left the global fleet than newbuilds entered, contributing to the global marketed utilization rates
- Oil price rebound in early 2021 has not yet translated into an increase in utilization and dayrates although we are now seeing an increase in contracting opportunities across multiple regions (particularly West Africa and India)

# of Contracted Jack-ups



Source: IHS Petrodata, as of 28 February 2021

Q4 2020 Results

Shelf Drilling Q4 2020 Results Highlights

Results of Operations

(In thousands USD)	Q3 2020	Q4 2020
Revenues	**$ 127,445**	**$ 121,346**
Operating Costs & Expenses		
Operating and maintenance	78,956	78,563
Depreciation	16,681	16,720
Amortization of deferred costs	9,495	12,911
General and administrative	9,386	11,067
Loss on impairment / loss (gain) on disposal of assets[1]	(5,680)	63,151
Operating Income / (loss)	**18,607**	**(61,066)**
Other Expense, Net		
Interest expense and financing charges, net of interest income	(22,542)	(22,823)
Other, net	(179)	(885)
Loss Before Income Taxes	**(4,114)**	**(84,774)**
Income tax expense	3,565	5,612
Net Loss	**$(7,679)**	**$(90,386)**

Note (1): The Company recorded a 61.1 million loss on impairment of long-lived assets in December 2020. Twelve of the Company's rigs were impaired, of which four rigs are held for sale.

Revenue Summary

- $6.1 million, or 4.8%, sequential decrease in revenues:
  - Effective utilization decreased to 69% from 72%, mainly due to
    - Completion of a contract in UAE (Shelf Drilling Mentor) , suspension of one rig in Saudi Arabia (Main Pass I) and extended out of service time for another rig in Saudi Arabia (Main Pass IV)
    - Partially offset by startup of two new contracts in India (Parameswara) and Nigeria (Trident VIII)
  - Average dayrate decreased by 1% to $55.8 thousand in Q4 2020 from $56.6 thousand in Q3 2020
- Sequential revenue decline primarily concentrated in Saudi Arabia and UAE
- Sequential revenue increase in Nigeria and modest impact in India

	Q3 2020	Q4 2020
Operating Data		
Average marketable rigs[1]	32.2	31.9
Average dayrate[2] (in thousands USD)	$56.6	$55.8
Effective utilization[3]	72%	69%
Revenue *(in thousands USD)*		
Operating revenues – dayrate	$120,967	$113,115
Operating revenues – others	4,140	4,583
Other revenues	2,338	3,648
Total Revenues	**$127,445**	**$121,346**

Note (1): ''Marketable rigs'' are defined as the total number of rigs excluding: (i) stacked rigs, (ii) rigs under non-drilling contracts and (iii) newbuild rigs under construction.
Note (2): ''Average dayrate'' is defined as the average contract dayrate earned by marketable rigs over the reporting period excluding mobilization fees, contract preparation, capital expenditure reimbursements, demobilization, recharges, bonuses and other revenues.
Note (3): ''Effective utilization'' is defined as the actual number of calendar days during which marketable rigs generate dayrate revenues divided by the maximum number of calendar days during which those same rigs could have generated dayrate revenues.

Operating Expense Summary

- Operating and maintenance of $78.6 million in Q4 2020 lower by $0.4 million versus Q3 2020:
  - Lower operating costs during Q4 2020 due to the suspension of a rig in Saudi Arabia (Main Pass I) and Tunisia (Key Singapore)
  - Partially offset by an increase in maintenance and shipyard expenses for a rig in UAE (Shelf Drilling Mentor) and contract preparation expenses for a rig that started a new contract in Oman (Shelf Drilling Tenacious)
- General and administrative expenses of $11.1 million in Q4 2020 compared to $9.4 million in Q3 2020
  - Includes $1.1 million of non-cash share-based compensation expense

	Q3 2020	Q4 2020
Operating Expenses *(in thousands USD)*		
Rig operating costs	$70,961	$70,096
Shore-based costs	7,995	8,467
Operating and maintenance	**$ 78,956**	**$78,563**
Corporate G&A	$7,751	$9,380
Restructuring costs in G&A	265	576
Provision for doubtful accounts	266	11
Share-Based Compensation	1,104	1,100
General & administrative	**$9,386**	**$11,067**

Adjusted EBITDA Reconciliation

(In thousands USD)	Q3 2020	Q4 2020
Net Loss	**$(7,679)**	**$(90,386)**
Add Back		
Interest expense and financing charges, net of interest income	22,542	22,823
Income tax expense	3,565	5,612
Depreciation	16,681	16,720
Amortization of deferred costs	9,495	12,911
Loss on impairment	-	61,139
Loss / (gain) on disposal of assets	(5,680)	2,012
EBITDA	**$38,924**	**$30,831**
Acquired rig reactivation costs	113	400
Restructuring costs [1]	265	576
Adjusted EBITDA	**$39,302**	**$31,807**
Adjusted EBITDA margin	**30.8%**	**26.2%**

Note (1): ''Restructuring costs'' is defined as certain one-time expenses related to cost saving and restructuring measures and third-party professional services.

Capital Expenditures and Deferred Costs Summary

- Capital Expenditures and Deferred Costs excluding rig acquisitions totaled $18.7 million in Q4 2020, up by $2.1 million from Q3 2020 primarily as a result of:
  - Higher planned out of service costs in Q4 2020 as compared to Q3 2020 for one rig In Saudi Arabia (Main Pass IV)
  - Increased contract preparation for a contract in Oman (Shelf Drilling Tenacious)
  - Lower spending associated with the completion of shipyard activity during Q4 2020 in Saudi Arabia (High Island IV)
  - Increased spending on fleet spares in Q4 2020 compared to Q3
- Rig acquisition expenditures of $10.2 million in Q4 2020 primarily relate to the continuation of the reactivation, upgrade and contract preparation project of the Shelf Drilling Enterprise, which was completed in early 2021

(In thousands USD)	Q3 2020	Q4 2020
Capital Expenditures and Deferred Costs:		
Regulatory and capital maintenance [1]	$11,358	$ 9,270
Contract preparation [2]	4,674	6,784
Fleet spares and other [3]	560	2,613
	$16,592	$18,667
Rig acquisitions [4]	9,930	10,187
Total Capital Expenditures and Deferred Costs	**$26,522**	**$28,854**
Reconciliation to Statements of Cash Flow		
Cash payments for additions to PP&E	$17,667	$16,821
Net change in accrued but unpaid additions to PP&E	(2,278)	(618)
Total Capital expenditures	$ 15,389	$16,203
Changes in deferred costs, net	$1,638	$(260)
Add: Amortization of deferred costs	9,495	12,911
Total deferred costs	$11,133	$12,651
Total Capital Expenditures and Deferred Costs	**$26,522**	**$28,854**

NOTE: (1) "Regulatory and capital maintenance" includes major overhauls, regulatory costs, general upgrades and sustaining capital expenditures on rigs in operation.
NOTE: (2) "Contract preparation" includes specific upgrade, mobilization and preparation costs associated with a customer contract.
NOTE: (3) "Fleet Spares and Others" includes: (i) acquisition and certification costs for the rig fleet spares pool which is allocated to specific rig expenditures as and when required by that rig, which will result in an expenditure charge to that rig and a credit to Fleet spares and (ii) office and infrastructure expenditure.
NOTE: (4) "Rig acquisitions" include all capital expenditures and deferred costs associated with the acquisition and readiness projects for the Shelf Drilling Enterprise acquired in January 2020 and for two newbuild premium jack-up drilling rigs acquired in May 2019.

Capital Structure Summary

(In millions USD)	YE 2018	YE 2019	Q3 2020	YE 2020
Cash and Cash Equivalents	$91	$26	$69	$73
Total Long-lived Assets [1]	1,355	1,461	1,309	1,168
Total Assets	**$1,646**	**$1,700**	**$1,569**	**$1,516**
Senior unsecured notes due 2025 [2]	$888	$890	$891	$891
Senior secured notes due 2024 [3]	-	-	78	78
RCF Drawdowns due 2023	-	35	55	55
Total Debt	**$888**	**$925**	**$1,023**	**$1,024**
Net Debt	$797	$899	$954	$951
Total Equity	$591	$561	$378	$289

- As of December 31, 2020, the outstanding borrowings under the RCF were $55.0 million and the outstanding bank guarantees under RCF were $23.6 million
  - Total liquidity, including availability under RCF, of approx. $219.8 million as of December 31, 2020
- LTM Adjusted EBITDA of $200.3 million and Net Leverage ratio of 4.7x as of December 31, 2020
- Total Net Leverage Ratio for covenant compliance purposes under RCF of 3.9x at December 31, 2020 primarily due to forward EBITDA credits for one recently acquired premium rig and certain other one-time and/or non-cash costs (mainly share-based comp, COVID-19 related costs)
- Total shares outstanding of 136.2 million as of December 31, 2020
  - Primary insiders: 65.8 million or 48.3%, consisting of China Merchants: 26.8 million (19.7%), Castle Harlan: 19.7 million (14.5%) and Lime Rock: 17.2 million (12.6%)

Note (1) Total Long Lived Assets are defined as property plant and equipment, right-of-use assets and short term and long term deferred costs. This excludes assets held for sale.
Note (2) Reflects carrying value. Principal value is $900.0 million
Note (3) Reflects carrying value. Principal value is $80.0 million

Free Cash Flow Summary

- Q4 2020 Adjusted EBITDA of $31.8 million and Adjusted EBITDA Margin of 26%
- Cash and cash equivalents increased by $4.2 million to $73.4 million during Q4 2020 due to:
  - Decrease in revenues and EBITDA during Q4 2020 as compared to Q3
  - Bi-annual cash interest payment of $3.5 million paid in November 2020 on the Senior Secured Notes due 2024 as compared to the $37.1 million of bi-annual interest paid in August 2020 on the Senior Unsecured Notes due 2025
  - Increased spending on capital expenditures and deferred costs including rig acquisitions of $28.9 million in Q4 2020 as compared to $26.5 million in Q3 2020
  - Sale of Shelf Drilling Journey completed in February 2021 for proceeds of $77.6 million, which significantly enhances cash and liquidity position entering 2021

Quarterly Cash Flow Summary ($MM)	Q3 2020	Q4 2020
Adjusted EBITDA	**$39.3**	**$31.8**
Adjustments	(0.4)	(1.0)
EBITDA	**$38.9**	**$30.8**
Interest expense, net of interest income	(22.5)	(22.8)
Income tax (expense)	(3.6)	(5.6)
Capital expenditures and deferred costs [1]	(16.6)	(18.7)
Sub-Total	**$(3.8)**	**$(16.3)**
Growth Projects		
Capex / Deferred Costs: Rig Acquisitions	(9.9)	(10.2)
Rig Sale Net Proceeds	5.7	0.3
Working Capital Impact		
Interest payable	(16.8)	16.8
Other	1.8	13.6
Net Change in Cash and Cash Equivalents	**$(23.0)**	**$4.2**
Beginning Cash	92.2	69.2
Ending Cash and Cash Equivalents	**$69.2**	**$73.4**

Note (1) Excluding rig acquisitions.

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