

QUARTERLY REPORT THREE MONTHS ENDED MARCH 31, 2020 AND 2019



## SHELF DRILLING, LTD. INDEX TO QUARTERLY REPORT THREE MONTHS ENDED MARCH 31, 2020 AND 2019 (UNAUDITED)

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#### SHELF DRILLING, LTD. THREE MONTHS ENDED MARCH 31, 2020 AND 2019 (UNAUDITED)

## PART I. FINANCIAL INFORMATION

#### Item 1. Financial Statements

The accompanying notes are an integral part of these condensed consolidated interim financial statements.



#### CONDENSED CONSOLIDATED INTERIM STATEMENTS OF OPERATIONS

#### (In thousands, except per share data) (Unaudited)

	5	Three months e	nded M	ded March 31,		
		2020		2019		
Revenues						
Operating revenues	\$	175,910	\$	142,910		
Other revenues		5,458		4,327		
		181,368		147,237		
Operating costs and expenses						
Operating and maintenance		100,980		92,244		
Depreciation		20,146		20,352		
Amortization of deferred costs		14,991		18,149		
General and administrative		13,329		11,587		
Loss on impairment of assets		188,017		-		
Loss / (gain) on disposal of assets		27		(2,867)		
		337,490		139,465		
Operating (loss) / income		(156,122)		7,772		
Other (expense) / income, net						
Interest income		117		368		
Interest expense and financing charges		(21,715)		(20,208)		
Other, net		398		(276)		
		(21,200)		(20,116)		
Loss before income taxes		(177,322)		(12,344)		
Income tax expense		7,578		1,256		
Net loss and net loss attributable to common shares	\$	(184,900)	\$	(13,600)		
Loss per share:						
Basic and Diluted - Common shares	\$	(1.36)	\$	(0.12)		
Weighted average shares outstanding:						
Basic and Diluted - Common shares		136,186		111.240		
		150,100		111,210		



CONDENSED CONSOLIDATED INTERIM STATEMENTS OF COMPREHENSIVE INCOME

(In thousands) (Unaudited)

	Three months ended March 31,			
		2020		2019
Net loss	\$	(184,900)	\$	(13,600)
Other comprehensive income, net of tax				
Change in unrealized (losses) / gains on derivative financial instruments				
Changes in unrealized (losses) / gains		(1,046)		73
Reclassification of net (gains) from other comprehensive income to net income		(10)		(96)
	\$	(1,056)	\$	(23)
Total comprehensive loss	\$	(185,956)	\$	(13,623)



#### SHELF DRILLING, LTD. CONDENSED CONSOLIDATED INTERIM BALANCE SHEETS

(In thousands, except per share data) (Unaudited)

	]	March 31, 2020	December 3 2019	
Assets				
Cash and cash equivalents	\$	68,962	\$	26,055
Accounts and other receivables, net		153,011		154,834
Assets held for sale		2,552		1,583
Other current assets		60,426		68,787
Total current assets		284,951		251,259
Property and equipment		1,658,285		1,775,678
Less: accumulated depreciation		469,135		478,694
Property and equipment, net		1,189,150		1,296,984
Deferred tax assets		2,118		2,732
Other assets		117,266		149,070
Total assets	\$	1,593,485	\$	1,700,045
Liabilities and equity		, , ,		, ,
Accounts payable	\$	85,652	\$	79,236
Interest payable		10,503		28,245
Accrued income taxes.		6,435		5,029
Other current liabilities		35,041		41,455
Total current liabilities		137,631		153,965
Long-term debt		1,022,341		924,540
Deferred tax liabilities		5,334		5,183
Other long-term liabilities		53,382		54,907
Total long-term liabilities		1,081,057		984,630
Commitments and contingencies (Note 12)				
Common shares of \$0.01 par value; 144,063 shares authorized at March 31, 2020 and December 31, 2019; 135,922 and 136,643 issued and outstanding at March				
31, 2020 and December 31, 2019, respectively		1,359		1,366
Additional paid-in capital		999,608		1,000,298
Accumulated other comprehensive (loss) / income		(816)		240
Accumulated losses		(625,354)		(440,454)
Total equity		374,797		561,450
Total liabilities and equity	\$	1,593,485	\$	1,700,045



#### SHELF DRILLING, LTD. CONDENSED CONSOLIDATED INTERIM STATEMENTS OF EQUITY

(In thousands) (Unaudited)

	Com	mon	Additional	Accumulated other		
	Shares	Par value	paid-in capital	comprehensive (loss) / income	Accumulated losses	Total equity
Balance at December 31, 2019	136,643	\$ 1,366	\$1,000,298	\$ 240	\$ (440,454)	\$ 561,450
Net loss	-	-	-	-	(184,900)	(184,900)
Net unrealized loss on derivative financial instruments	-	-	-	(1,056)	-	(1,056)
Repurchase of common shares	(721)	(7)	(1,550)	-	-	(1,557)
Share-based compensation expense, net of						
forfeitures	-	-	860	-	-	860
Balance at March 31, 2020	135,922	\$ 1,359	\$ 999,608	\$ (816)	\$ (625,354)	\$ 374,797
Balance at December 31, 2018	111,240	\$ 1,112	\$ 880,820	\$ 243	\$ (290,918)	\$ 591,257
Net loss	-	-	-	-	(13,600)	(13,600)
Net unrealized loss on derivative financial instruments	-	-	-	(23)	-	(23)
Share-based compensation expense, net of						
forfeitures	-	-	21	-	-	21
Balance at March 31, 2019	111,240	\$ 1,112	\$ 880,841	\$ 220	\$ (304,518)	\$ 577,655



#### SHELF DRILLING, LTD. CONDENSED CONSOLIDATED INTERIM STATEMENTS OF CASH FLOWS

(In thousands)

(Unaudited)

	Three months ended March 3			March 31,
		2020		2019
Cash flows from operating activities				
Net loss	\$	(184,900)	\$	(13,600)
Adjustments to reconcile net loss to net cash provided by / (used in) operating activities				
Depreciation		20,146		20,352
Loss on impairment of assets		188,017		-
Provision for / (reversal of) doubtful accounts, net		69		(31)
Amortization of deferred revenue		(3,172)		(1,337)
Gain on derivative financial instruments, net		(10)		(96)
Share-based compensation expense, net of forfeitures		860		21
Amortization of debt issue costs and premium		743		663
Loss / (gain) on disposal of assets		27		(2,867)
Deferred tax expense, net		765		768
Proceeds from settlement of derivative financial instruments, net		10		96
Changes in deferred costs, net *		3,258		610
Changes in operating assets and liabilities		(24,836)		(19,871)
Net cash provided by / (used in) operating activities		977		(15,292)
Cash flows from investing activities				
Additions to property and equipment *		(56,512)		(11,182)
Proceeds from disposal of assets		103		4,960
Net cash used in investing		(56,409)		(6,222)
Cash flows from financing activities		i i i		
Proceeds from issuance of debt		80,000		-
Proceeds from revolving credit facility		75,000		-
Repayments of revolving credit facility		(55,000)		-
Purchase of common shares		(1,639)		-
Payments of debt financing costs		(2,223)		(147)
Net cash provided by / (used in) financing activities		96,138		(147)
Net increase / (decrease) in cash, cash equivalents and restricted cash		40,706		(21,661)
Cash, cash equivalents and restricted cash at beginning of period*		28,299		92,835
Cash, cash equivalents and restricted cash at end of period*	\$	69,005	\$	71,174

\* See Note 17 – Supplemental Cash Flow Information for a reconciliation of cash payment for additions to property and equipment and changes in deferred costs, net to total capital expenditures and deferred costs and a reconciliation of cash, cash equivalents and restricted cash balances.

The accompanying notes are an integral part of these condensed consolidated interim financial statements.



#### SHELF DRILLING, LTD. NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Unaudited)

#### Note 1 — Nature of Business

#### **Business**

Shelf Drilling, Ltd. ("SDL") was incorporated on August 14, 2012 ("inception") as a private corporation in the Cayman Islands. SDL and its majority owned subsidiaries (together, the "Company," "we," or "our") are a leading international shallow water offshore drilling contractor providing equipment and services for the drilling, completion and well maintenance of shallow water offshore oil and natural gas wells. We are solely focused on shallow water operations in depths of up to 375 feet and our drilling fleet consists of 33 independent-leg cantilever ("ILC") jack-up rigs as of March 31, 2020, excluding stacked rigs.

SDL is a holding company with no significant operations or assets other than interests in its direct and indirect subsidiaries. All operations are conducted through Shelf Drilling Holdings, Ltd. ("SDHL") an indirect wholly owned subsidiary of SDL. Our corporate offices are in Dubai, United Arab Emirates ("UAE"), geographically close to our operations in the Middle East North Africa and the Mediterranean ("MENAM"), South East Asia, India and West Africa. Our largest shareholders are affiliates of Castle Harlan, Inc., CPE Capital (formerly CHAMP Private Equity) and Lime Rock Partners (together, the "Sponsors") and China Merchants & Great Wall Ocean Strategy & Technology Fund ("China Merchants"). Since June 25, 2018, SDL shares are listed on the Oslo Stock Exchange ("OSE") under the ticker symbol SHLF.

#### **Basis of Preparation**

The Company has prepared the accompanying condensed consolidated interim financial statements in accordance with generally accepted accounting principles in the United States of America ("GAAP") for interim financial information. Pursuant to such rules and regulations, these financial statements do not include all disclosures required by GAAP for complete financial statements. The condensed consolidated interim financial statements reflect all adjustments, which are, in the opinion of management, necessary for a fair statement of financial position, results of operations and cash flows for the interim periods. Such adjustments are of a normal recurring nature unless otherwise noted. Operating results for the three months ended March 31, 2020 are not necessarily indicative of the results that may be expected for the year ending December 31, 2020 or for any future period. The accompanying condensed consolidated interim financial statements and notes thereto should be read in conjunction with the audited consolidated financial statements and notes thereto as of December 31, 2019. The amounts are presented in United States ("U.S.") dollar ("US\$") rounded to the nearest thousand, unless otherwise stated.

#### **Summary of Significant Accounting Policies**

The Company's significant accounting policies were included in our Annual Report for the year ended December 31, 2019. See also the discussion of the Company's accounting policy related to allowance for credit losses in Note 3 – Revenue, Contract Liabilities and Deferred Contract Costs and Allowance for Credit Losses.

#### Note 2 — Recently Adopted and Issued Accounting Pronouncements

#### **Recently adopted accounting standards**

In August 2018, the FASB issued Accounting Standards Update ("ASU") No. 2018-13 – Fair Value Measurement (Topic 820) and related clarifying guidance: Disclosure Framework – Changes to the Disclosure Requirements for Fair Value Measurement. This ASU modifies the disclosure requirements in Topic 820 by identifying a narrower set of required disclosures based, in part, on an evaluation of whether the expected benefits of such disclosures justify the expected costs. The amendments are effective for all entities for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2019, with early adoption permitted. The Company has adopted this standard as of January 1, 2020. The adoption of this standard did not have a material effect on the condensed consolidated interim financial statements.

In June 2016, the FASB issued ASU No. 2016-13, Financial Instruments – Credit Losses (Topic 326) and related clarifying guidance: Measurement of Credit Losses on Financial Instruments . The main objective of this ASU is to improve financial reporting by requiring timelier recording of credit losses on financial instruments and to provide financial statement users with more information about the expected credit losses on financial instruments and other commitments with enhanced disclosures at each reporting date. In May 2019, the FASB issued ASU No. 2019-05, Financial Instruments – Credit Losses (Topic 326): Targeted Transition Relief, which eases the transition of this standard by providing the option to measure certain types of assets at fair value. These standards are effective for U.S. Securities and Exchange Commission registered filers annual reporting periods beginning after December 15, 2019 and for other public companies for annual reporting periods beginning after December 15, 2022, with early adopted this standard effective January 1, 2020. The adoption of this standard did not have a material effect on the consolidated financial statements as the Company's allowance for credit losses did not change



#### NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Unaudited)

materially from its previously estimated allowance. See Note 3 – Revenue, Contract Liabilities and Deferred Contract Costs and Allowance for Credit Losses for additional disclosures related to the adoption of this standard.

#### **Recently issued accounting standards**

In March 2020, the FASB issued ASU No. 2020-04 —Reference Rate Reform (Topic 848) — Facilitation of the Effects of Reference Rate Reform on Financial Reporting, which provides relief for companies preparing for discontinuation of interest rates such as the London Interbank Offered Rate ("LIBOR") in 2021. The ASU provides companies with optional expedients mainly relating to eligible contracts, hedging relationships, and other transactions affected by reference rate reform if certain criteria are met. The key optional expedients generally allow a Company (1) to account for and present contract modifications as an event that does not require contract remeasurement or reassessment of a previous accounting determination at the modification date, (2) to continue hedge accounting when certain critical terms of a hedging relationship change, and (3) to make a one-time election to sell and/or reclassify certain held-to-maturity debt securities. This ASU is effective for all entities as of March 12, 2020 and can be applied prospectively as of the beginning of the interim period that includes March 12, 2020 through December 31, 2022. As this ASU has an open effective date until December 31, 2022, the Company will continue to evaluate the impact of this standard on our financial statements and will adopt this standard accordingly.

In August 2018, the FASB issued ASU No. 2018-14 – Compensation – Retirement Benefits – Defined Benefit Plans – General (Subtopic 715-20): Disclosure Framework – Changes to the Disclosure Requirements for Defined Benefit Plans. This amendment modifies disclosure requirements for employers that sponsor defined benefit pension or other postretirement plans. The main objective of this ASU is to remove disclosures that are no longer considered cost beneficial, clarify specific requirements of disclosures and to add disclosure requirements that are identified as relevant. The amendments are effective for public business entities for fiscal years ending after December 15, 2020, with early adoption permitted. The Company does not intend to early adopt this standard. The Company believes that the adoption of this standard will not have a material effect on the condensed consolidated interim financial statements.

#### Note 3 — Revenues, Contract Liabilities and Deferred Contract Costs and Allowance for Credit Losses

#### Revenues

See condensed consolidated interim statements of operations for the amounts of operating and other revenues. See Note 19 – Segment and Related Information for disclosure of total revenue by country based on the location of the service provided.

#### Contract liabilities and deferred contract costs

#### Contract liabilities

The Company recognizes a contract liability when we transfer goods or services to a customer and invoice an amount which differs from the revenue allocated to the related performance obligations. Contract liabilities represent fees for mobilization or capital upgrades and advance payments from customers for future services and are recorded as other current liabilities and other long-term liabilities, as appropriate, in the condensed consolidated interim balance sheets.

Following are the details of the contract liabilities (in thousands):

	N	March 31, 2020		cember 31, 2019
Current contract liabilities	\$	10,572	\$	11,188
Non-current contract liabilities		12,177		14,233
	\$	22,749	\$	25,421



NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Unaudited)

Significant changes in contract liabilities during the periods ended March 31 are as follows (in thousands):

	Three months ended March 31,			
		2020		2019
Balance, beginning of year	\$	25,421	\$	6,557
Increase due to contractual additions		500		3,150
Decrease due to amortization of deferred revenue		(3,172)		(1,337)
Decrease due to application of customer deposits		-		(2,187)
Balance, end of period	\$	22,749	\$	6,183

Approximately \$3.2 million and \$1.3 million of revenue recognized during the three months ended March 31, 2020 and 2019, respectively, was included in the beginning contract liabilities balance.

Expected future amortization of contract liabilities, net recorded as of March 31, 2020 is as follows (in thousands):

#### For the periods ending December 31,

Remainder of 2020	\$ 8,167
2021	9,237
2022	5,305
2023	40
	\$ 22,749

#### Deferred contract costs

The Company's deferred contract costs are mainly related to contract preparation and mobilization costs. Certain noncontractual costs such as regulatory inspections, major equipment overhauls (including rig upgrades), and stacked rig activations are expensed, deferred or capitalized into property and equipment as appropriate and are not included in deferred contract costs.

Following are the details of the deferred contract costs (in thousands):

	Μ	March 31, December 31   2020 2019		
Current deferred contract costs	\$	13,708	\$	20,364
Non-current deferred contract costs		12,225		18,686
	\$	25,933	\$	39,050

Significant changes in deferred contract costs are as follows (in thousands):

	Three months ended March 31,			
		2020		2019
Balance, beginning of year	\$	39,050	\$	34,939
Increase due to contractual additions		1,415		8,630
Decrease due to amortization of deferred contract costs		(5,615)		(8,224)
Decrease due to impairment of deferred contract costs		(8,917)		-
Balance, end of period	\$	25,933	\$	35,345

#### Allowance for credit losses

The Company's accounts receivables consist primarily of trade accounts receivable from the provision of drilling services, with original credit terms of less than one year. Accounts receivable are recorded in the condensed consolidated interim balance sheets at their nominal amounts, net of allowance for credit losses, which approximates fair value. The Company determined its expected credit losses for its pools of assets with similar risk characteristics based on historical loss information as adjusted for future expectations. Amounts determined to be uncollectible are written-off against the allowance for credit losses. Allowance for credit losses was \$1.6 million and \$1.8 million as of March 31, 2020 and December 31, 2019, respectively.



NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Unaudited)

#### Note 4 — Variable Interest Entities

The Company, through its wholly owned indirect subsidiary SDHL, is the primary beneficiary of four variable interest entities ("VIEs") providing drilling related services which are Shelf Drilling Ventures (Malaysia) Sdn. Bhd. ("SDVM"), PT. Hitek Nusantara Offshore Drilling ("PT Hitek"), Shelf Drilling (Nigeria) Limited ("SDNL") and Shelf Drilling Offshore Services Limited ("SDOSL"), and which are included in these condensed consolidated interim financial statements. These VIEs are incorporated in jurisdictions where majority or significant foreign ownership of domestic companies is restricted or commercially incompatible with local content requirements. To comply with such foreign ownership and/or local content restrictions, the Company and the relevant local third parties, described further below, have established these VIEs and have contractual arrangements to convey decision-making and economic rights to the Company.

Following is the information about the third-party interests in the VIEs as of both March 31, 2020 and December 31, 2019:

	Third party country of incorporation	Third party ownership percentage
SDVM	Malaysia	60%
PT Hitek	Indonesia	20%
SDNL	Nigeria	51%
SDOSL	Nigeria	20%

Each of the third parties listed above are not in a position to provide additional financing to their respective VIEs and do not participate in any gains or losses. Additionally, the Company has the power to direct the operating and marketing activities, which are the activities that most significantly impact each entity's economic performance, and the Company is the primary beneficiary as it has the obligation to absorb losses and the right to receive a majority of the benefits of the VIEs. Therefore, the Company has determined that the VIEs meet the criteria to be presented as consolidated entities in the Company's condensed consolidated interim financial statements.

Following are revenues and operating costs and expenses of the VIEs for the three months ended March 31, 2020 and 2019 (in thousands):

	S	DVM	РТ	Hitek	S	SDNL	S	DOSL	Total
March 31, 2020:									
Revenues	\$	-	\$	-	\$	19,207	\$	-	\$ 19,207
Operating costs and expenses		(22)		215		14,288		2,335	16,816
March 31, 2019:									
Revenues	\$	-	\$	-	\$	16,248	\$	-	\$ 16,248
Operating costs and expenses		(14)		578		14,516		2,331	17,411

There are no material differences between the results of operations and cash flows of the consolidated company, inclusive of the VIEs listed above, than there would have been if the VIE operations were run out of a wholly owned subsidiary of the Company.



#### SHELF DRILLING, LTD. NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Unaudited)

Following are the assets and liabilities of the VIEs as of March 31, 2020 (in thousands):

	S	DVM	РТ	Hitek	5	SDNL	S	DOSL	1	Total
Assets										
Cash and cash equivalents	\$	15	\$	122	\$	3,850	\$	18	\$	4,005
Accounts and other receivables, net		-		878		16,351		-		17,229
Other current assets		-		-		191		1,527		1,718
Total current assets		15		1,000		20,392		1,545		22,952
Property and equipment, net		-		-		2,198		-		2,198
Other assets		14		72		7,878		1,141		9,105
Total non-current assets		14		72		10,076		1,141		11,303
Total assets	\$	29	\$	1,072	\$	30,468	\$	2,686	\$	34,255
Liabilities										
Accounts payable	\$	-	\$	86	\$	6,311	\$	46	\$	6,443
Accrued income taxes		8		-		1,439		57		1,504
Other current liabilities		47		70		2,364		476		2,957
Total current liabilities		55		156		10,114		579		10,904
Other long-term liabilities		172		144		5,315		515		6,146
Total long-term liabilities		172		144		5,315		515		6,146
Total liabilities		227		300		15,429		1,094		17,050
Carrying amount, net	\$	(198)	\$	772	\$	15,039	\$	1,592	\$	17,205

Following are the assets and liabilities of the VIEs as of December 31, 2019 (in thousands):

	SDVM		PT Hitek		SDNL		SDOSL		Total	
Assets										
Cash and cash equivalents	\$	12	\$	107	\$	542	\$	29	\$	690
Accounts and other receivables, net		-		1,019		16,389		-		17,408
Other current assets		-		1		125		761		887
Total current assets		12		1,127		17,056		790		18,985
Property and equipment, net		-		-		2,215		-		2,215
Other assets		15		91		8,397		592		9,095
Total non-current assets		15		91		10,612		592		11,310
Total assets	\$	27	\$	1,218	\$	27,668	\$	1,382	\$	30,295
Liabilities										
Accounts payable	\$	-	\$	85	\$	5,960	\$	178	\$	6,223
Accrued income taxes		9		(1)		1,419		42		1,469
Other current liabilities		92		110		2,609		752		3,563
Total current liabilities		101		194		9,988		972		11,255
Other long-term liabilities		206		169		6,082		568		7,025
Total long-term liabilities		206		169		6,082		568		7,025
Total liabilities		307		363		16,070		1,540		18,280
Carrying amount, net	\$	(280)	\$	855	\$	11,598	\$	(158)	\$	12,015

There are no material restrictions on distributions of the assets disclosed above, except for certain property and equipment which is pledged as collateral as discussed in Note 10 - Debt. Liability holders typically have recourse to the general credit of the Company when seeking to enforce settlement of liabilities. See Note 20 - Related Parties for additional discussion on the Company's transactions with its VIEs.



NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Unaudited)

#### Note 5 — Property and Equipment

Property and equipment as of March 31, 2020 and December 31, 2019 consisted of the following (in thousands):

	I	March 31, 2020	De	ecember 31, 2019
Drilling rigs and equipment	\$	1,444,508	\$	1,616,625
Construction in progress		146,627		89,965
Spares		48,222		50,145
Land and building		2,178		2,178
Other		16,750		16,765
Total property and equipment	\$	1,658,285	\$	1,775,678
Less: Accumulated depreciation		(469,135)		(478,694)
Total property and equipment, net	\$	1,189,150	\$	1,296,984

#### **Capital Expenditures**

Total capital expenditures for the three months ended March 31, 2020 and 2019 were \$60.8 million and \$9.3 million, respectively. As of March 31, 2020, construction in progress included \$51.0 million related to the purchase of the Shelf Drilling Enterprise premium jack-up rig delivered in January 2020 (see Note 10 – Debt) and related rig readiness projects. The rig is currently undergoing a contract preparation and operation readiness project for a 21-month contract in the Gulf of Thailand expected to begin in the third quarter of 2020.

As of March 31, 2020 and December 31, 2019, one premium newbuild CJ46 jack-up rig acquired during 2019 was undergoing readiness projects and associated costs of \$81.9 million and \$78.8 million, respectively, were also included as "Construction in progress".

#### Sales and Disposals

See Note 6 – Assets Held for Sale for information on the sale of rigs recorded as assets held for sale.

Sales and disposals of other property and equipment with a net carrying value of \$0.2 million during both the three months ended March 31, 2020 and 2019 were sold for \$0.2 million and \$0.1 million, respectively, which resulted in a loss on disposal of assets of less than \$0.1 million and \$0.1 million, respectively.

#### Note 6 — Assets Held for Sale

As of March 31, 2020, the rigs Hibiscus, Randolph Yost, Trident 15, Key Hawaii and Galveston Key were recorded as assets held for sale. As of December 31, 2019, the rigs Hibiscus, Randolph Yost and Trident 15 were recorded as assets held for sale are recorded at the lower of carrying value or fair value less estimated costs to sell.

No rigs were sold during the three months ended March 31, 2020. On March 25, 2019, the Company entered into agreements with a third party to sell the two rigs Comet and Rig 124 for a total aggregate selling price of \$3.1 million. The sales of both rigs were completed during 2019. During the three months ended March 31, 2019, the Company sold the Key Gibraltar and Adriatic X with a combined carrying value of \$2.7 million for total net proceeds of \$5.6 million and recognized a gain of \$2.9 million. The net proceeds included \$0.2 million of costs to sell and \$0.7 million deposit received in the fourth quarter of 2018 for the sale of one of the rigs. See also Note 8 – Loss on Impairment of Assets.

#### Note 7 — Leases

The Company has lease agreements principally for office and yard space, expatriate employee accommodation, vehicles and rig and office equipment with either cancellable or non-cancellable lease terms. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The leases typically are for periods ranging from one to six years and are spread across multiple geographical locations where the Company operates. Most leases include extension and/or termination options, where the exercise of the lease renewal options is at the Company's discretion. Certain lease agreements include payments that are adjusted periodically for inflation. The Company's lease agreements do not contain any material residual value guarantees or material restrictive covenants.



#### NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Unaudited)

Short-term leases, with an initial term of 12 months or less are not recorded on the condensed consolidated interim balance sheet. Lease expense for short-term leases are recognized on a straight-line basis over the lease term. As of March 31, 2020 and December 31, 2019, the Company did not have any finance leases.

#### Operating right-of-use assets and operating lease liabilities

Following are the details of the right-of-use asset and lease liability (in thousands):

	N	Iarch 31, 2020	Dec	ember 31, 2019
Right-of-use assets				
Other assets	\$	17,712	\$	25,696
Lease liabilities				
Other current liabilities	\$	9,096	\$	9,141
Other liabilities		16,044		17,449
	\$	25,140	\$	26,590

The Company signed agreements to bareboat charter two premium newbuild jack-up rigs, with an initial contract term of three years and options to extend the lease term or to buy one or both of the rigs, as part of the Transaction (as defined in Note 14 – Shareholder's Equity). The Company is not certain when it will have access to the shipyard in China, where the rigs are currently located, to complete the inspection and acceptance process. The Company is under discussion with China Merchants to establish when the rigs can be delivered to the Company, which would trigger the recording of both leases as operating right-of-use assets. The leased rigs would require readiness projects and contract preparation before they can begin drilling operations, and these projects are expected to take several months. If the Company does not obtain a suitable customer contract for these rigs, the leased rig right-of-use assets may be subject to impairment testing in future periods. These operating leases provide for total lease payments of approximately \$16.4 million each to be paid over the respective lease terms. The Company has recorded \$3.0 million and \$1.2 million of accrued liabilities in the condensed consolidated interim balance sheets as of March 31, 2020 and December 31, 2019 for contractual but unpaid lease payments related to these agreements through each related balance sheet date.

#### Lease expense

During the three months ended March 31, 2020 and 2019, total lease expense was \$3.6 million and \$5.1 million, respectively, of which \$2.5 million and \$1.2 million, respectively, related to the operating lease right-of-use assets and \$1.1 million and \$3.9 million were for short-term leases, respectively. An impairment loss on the right-of-use assets of \$7.6 million was recorded for the three months ended March 31, 2020. There were no such transactions during the three months ended March 31, 2019.

As of March 31, 2020, following is the summary of the maturity of lease liabilities (in thousands):

#### Years ending December 31,

Remainder of 2020	\$ 7,297
2021	8,194
2022	6,955
2023	3,756
2024	1,816
Thereafter	-
Total lease payments	\$ 28,018
Less: Interest	2,878
Present value of lease liabilities	\$ 25,140

As of March 31, 2020 and December 31, 2019, the weighted-average remaining lease term and weighted average discount rate for operating lease right-of-use assets are as follows:

	March 31, 2020	December 31, 2019
Weighted-average remaining lease term (years)	3.50	3.71
Weighted-average discount	6.88%	7.04%



#### NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Unaudited)

During the three months ended March 31, 2020 and 2019, the Company paid \$3.0 million and \$1.3 million, respectively, for amounts that have been included in the measurement of operating lease liabilities.

#### Note 8 — Loss on Impairment of Assets

The Company assesses the recoverability of its long-lived assets whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. The Company determines the fair value of its asset groups by using the income approach and utilizing a weighted average cost of capital for certain assets with indicators for impairment. The estimate of fair value requires the Company to use significant unobservable inputs such as rig utilization, dayrates, operating expenses, overhead and major project costs, remaining useful life and salvage value, representing a non-recurring Level 3 fair value measurement.

During the three months ended March 31, 2020, the Company identified several indicators of impairment, including an unprecedented decrease in global oil and gas demand and an increase in economic instability resulting from the COVID-19 pandemic, as well as the sharp decline in Brent crude oil prices exacerbated by disagreements between several of the world's largest oil producing countries over market share. Further, as the number of global cases of COVID-19 increases, governments are increasingly implementing lock downs and travel restrictions, which is driving industries to reduce or suspend activities. The resulting reduction in oil consumption and price has created significant downward pressure on rig demand and dayrates.

Due to these factors, the Company assessed its long-lived assets for impairment and recorded a \$188.0 million impairment loss on 15 rigs and other long-lived assets, and four rigs classified as assets held for sale at March 31, 2020. Impairment losses during the three months ended March 31, 2020, were included in loss on impairment of assets in the condensed consolidated interim statement of operations and primarily related to the Company's property and equipment. Impairment losses also included the impairment of current deferred costs of \$14.7 million, non-current deferred costs of \$18.3 million and right-of-use assets of \$7.6 million for the three months ended March 31, 2020. There were no such transactions during the three months ended March 31, 2019.

The continuing impact of the COVID-19 pandemic on the global economy, including but not limited to further reductions in oil and gas prices, on the number of new contract opportunities, dayrates, or utilization rates could require the Company to recognize additional impairment losses in future periods.

#### Note 9 — Income Taxes

#### Tax Rate

The provision for income taxes is based on the tax laws and rates applicable in the jurisdictions in which the Company operates and earns income or is considered resident for income tax purposes. Tax rates can vary significantly between jurisdictions. SDL is exempt from all income taxation in the Cayman Islands, its country of incorporation. The relationship between the provision for income taxes and the income or loss before income taxes can vary significantly from period-to-period considering, among other factors, (a) the overall level of income before income taxes, (b) changes in the blend of income that is taxed based on gross revenue rather than income before taxes, (c) rig movements between taxing jurisdictions, (d) changes in rig operating structures which may alter the basis on which the Company is taxed in a particular jurisdiction, and (e) fluctuations in foreign currency rates against the U.S. Dollar which are used to measure tax receivables in various jurisdictions.

The effective income tax rate for the Company's continuing operations was (4.3%) and (10.2%) for the three months ended March 31, 2020 and 2019, respectively.

#### **Income Tax Expense**

Income tax expense for the three months ended March 31, 2020 and 2019, was calculated using a discrete approach whereby income tax expense is determined by estimating the actual income tax liability that will result from earnings from continued operations for the three months ended March 31, 2020 and 2019, rather than by using an estimated annual effective income tax rate as applied to year-to-date income before income taxes, primarily due to management's view that it was not possible to reliably estimate an annual 2020 and 2019 effective tax rate given the sensitivity of the estimated annual effective tax rate to any changes in annual income or losses before income tax.

Income tax expense was \$7.6 million and \$1.3 million for the three months ended March 31, 2020 and 2019, respectively. Income tax expense for the three months ended March 31, 2020 is higher than for the same period in 2019 primarily due to higher revenue, a higher tax expense related to an adjustment in prior year tax receivables in the first quarter of 2020 resulting primarily



#### NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

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from foreign currencies depreciating against the U.S. Dollar in which tax receivables are measured, and a benefit realized in liabilities for uncertain tax positions in the first quarter of 2019 with no corresponding benefit recorded in 2020.

#### **Deferred Income Taxes**

The Company's deferred tax assets include subsidiary level net operating loss carry-forwards which are expected to be utilized in future periods. To the extent that insufficient taxable income is generated by the relevant subsidiaries in future years to fully utilize these net operating loss carry-forwards, any remaining carry-forwards will expire by 2027.

The Company's deferred tax liabilities as of March 31, 2020 and December 31, 2019 include liabilities related to differences in the carrying value of certain assets for financial reporting purposes versus the basis of such assets for income tax reporting purposes and liabilities related to the future income tax cost of repatriating the unremitted earnings of certain subsidiaries, none of which are considered permanently reinvested. If unforeseen law changes or other facts and circumstances cause a change in expectations regarding the future tax cost of repatriating these earnings, the resulting adjustments to the deferred tax balances could have a material effect on the Company's condensed consolidated interim financial statements.

#### **Tax Returns and Examinations**

The Company is currently subject to, or expects to be subject to, income tax examinations in various jurisdictions where the Company operates or has previously operated. If any tax authority successfully challenges the Company's tax positions, or should the Company otherwise lose a material tax dispute in any jurisdiction, the Company's income tax liability could increase substantially and the Company's earnings and cash flows from operations could be materially adversely affected.

#### Note 10 — Debt

The following table provides details of the principal amounts and carrying values of debt (in thousands):

	]	March 31, 2020	Dec	cember 31, 2019
Revolving Credit Facility, due April 2023				
Principal amount, carrying value	\$	55,000	\$	35,000
8.75% Senior Secured Notes, due November 2024				
Principal amount	\$	80,000	\$	-
Unamortized debt issuance costs		(2,613)		-
Carrying value	\$	77,387	\$	-
8.25% Senior Unsecured Notes, due February 2025				
Principal amount	\$	900,000	\$	900,000
Unamortized debt issuance costs		(12,397)		(12,907)
Unamortized premium		2,351		2,447
Carrying value	\$	889,954	\$	889,540
Total	\$	1,022,341	\$	924,540

The total unamortized debt issuance costs for the Revolving Credit Facility, due April 2023 were \$3.5 million and \$3.7 million, as of March 31, 2020 and December 31, 2019, respectively, recorded under other assets on the condensed consolidated interim balance sheets.



NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Unaudited)

The following is a summary of scheduled long-term debt maturities by year (in thousands):

Years ending December 31,	
Remainder of 2020	\$ -
2021	-
2022	-
2023	55,000
2024	80,000
2025 and thereafter	900,000
Total	\$ 1,035,000

#### **Revolving Credit Facility, due April 2023**

On February 24, 2014, SDHL entered into a revolving credit facility, which was subsequently amended on January 9, 2017, June 4, 2018 and in related side letters ("SDHL Revolver"). The SDHL Revolver has a facility of \$225 million, which can be drawn as, or as a mixture of, cash, letters of credit or bank guarantees, subject to the satisfaction of contractual conditions set forth in the underlying credit agreement. All borrowings under the SDHL Revolver mature on April 30, 2023 and letters of credit and bank guarantees issued under the SDHL Revolver expire no later than five business days prior to April 30, 2023. The facility is cancellable by SDHL at any time with no penalty or premium.

SDHL's obligations under the SDHL Revolver are guaranteed by the majority of SDHL's subsidiaries (collectively, the "Guarantors"), subject to certain exceptions. The obligations of the Guarantors are secured by liens on certain rigs and other assets owned by the Guarantors.

The SDHL Revolver also contains various customary restrictive covenants, including limitations on the Company's leverage ratio, subject to certain specific add-backs and adjustments as outlined in the SDHL Revolver ("Total Net Leverage Ratio"). The covenants include a maximum Total Net Leverage Ratio of not greater than 5.0:1 for any test period ending on or prior to December 31, 2019 and 2020, and 4.0:1 for any test period thereafter. The SDHL Revolver also provides restrictions on dividend payments through April 30, 2023 if the total net leverage ratio exceeds 4.5:1.0.

There are certain contractual limitations which restrict the Company's ability to draw down the available balance of the SDHL Revolver, including but not limited to prohibiting draw down while an event of default or material adverse event is ongoing and requiring that the Company be in compliance with its financial covenant obligations both before and after the draw down.

Interest for the SDHL Revolver is based on the London inter-bank offered rate ("LIBOR"), subject to certain adjustments ("Adjusted LIBOR") plus a specified margin ("Adjusted LIBOR Rate"), and/or the highest of the prime rate, the federal funds rate plus 0.5% per year, or the one-month Adjusted LIBOR rate plus a specified margin ("Alternative Base Rate"). The specified margin is a range from a minimum of 3.0% per year to a maximum of 5.0% per year for borrowings at the Adjusted LIBOR Rate and from a minimum of 2.0% per year to a maximum of 4.0% per year for borrowings at the Alternative Base Rate based on the higher of SDL's or SDHL's Total Net Leverage Ratio, the ("Applicable Margin"). As of March 31, 2020, the Applicable Margin was 5.0% per year for borrowings at the Adjusted LIBOR Rate.

The LIBOR rate is expected to be phased out after 2021, and a substitute benchmark rate, such as the Secured Overnight Financing Rate ("SOFR") or another benchmark rate, will be selected by our lenders in consultation with the Company. This substitute rate could vary from LIBOR and could exhibit increased volatility.

The Company owed \$55.0 million and \$35.0 million as of March 31, 2020 and December 31, 2019, respectively, under the SDHL Revolver. The Company issued bank guarantees and performance bonds totaling \$14.7 million and \$9.9 million as of March 31, 2020 and December 31, 2019, respectively, against the SDHL Revolver.

The weighted average interest rate on the outstanding borrowings of the SDHL Revolver was approximately 6.2% per year as of March 31, 2020 and is payable quarterly. These borrowings are currently classified as a long-term liability on the Company's condensed consolidated interim balance sheets. Participation fees accrue on financial letters of credit and bank guarantees at the Applicable Margin for borrowings at the Adjusted LIBOR Rate and on non-financial letters of credit and bank guarantees at 50% of the Applicable Margin for borrowings at the Adjusted LIBOR Rate. SDHL is liable to pay a commitment fee to the administrative agent on the daily unused amount of the SDHL Revolver at 35% of the Applicable Margin for borrowings at the Adjusted LIBOR Rate.



NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Unaudited)

#### 8.75% Senior Secured Notes, due November 2024

On February 20, 2020, SDHL completed the issuance through a private offering of \$80.0 million aggregate principal amount of new 8.75% Senior Secured Notes, due November 15, 2024 (the "8.75% Senior Secured Notes") issued at par. SDHL received proceeds of \$80.0 million, less \$2.7 million of fees and expenses, which were recorded as debt issuance costs and are being amortized over the life of the debt. The Company used the proceeds to replenish its liquidity following the acquisition of the Shelf Drilling Enterprise in January 2020 and to finance the reactivation and upgrade costs associated with the deployment of the rig in advance of its expected contract commencement in the third quarter of 2020 in the Gulf of Thailand (see Note 5 – Property and Equipment).

SDHL's obligations under the 8.75% Senior Secured Notes are guaranteed by the majority of SDHL's subsidiaries (collectively, the "SSN Guarantors"), subject to certain exceptions. The obligations of SDHL and the SSN Guarantors are secured by second lien security interest on certain rigs and other assets owned by the SSN Guarantors.

Interest on the 8.75% Senior Secured Notes accrues from February 20, 2020 at a rate of 8.75% and is payable semiannually in arrears on May 15 and November 15 of each year. The effective interest rate on the 8.75% Senior Secured Notes is 9.64%.

At any time prior to August 20, 2021, SDHL is entitled to redeem the notes, in whole or in part at a price equal to 100% of the principal amount plus accrued and unpaid interest and a premium of at least 1%, to be calculated based on the present value of the debt. On or after August 20, 2021, SDHL may redeem the 8.75% Senior Secured Notes, in whole or part, at the redemption prices set forth below, together with accrued and unpaid interest up to and including the redemption date.

Period	Redemption Price
Between August 20, 2021 and August 19, 2022	102%
Between August 20, 2022 and August 19, 2023	101%
On or after August 20, 2023	100%

If SDHL experiences a change of control, as defined in the indenture governing the 8.75% Senior Secured Notes, it must offer to repurchase the 8.75% Senior Secured Notes at an offer price in cash equal to 101% of their principal amount, plus accrued and unpaid interest.

#### 8.25% Senior Unsecured Notes, due February 2025

On February 7, 2018, SDHL completed the issuance of \$600.0 million of new 8.25% Senior Unsecured Notes due February 15, 2025 (the "8.25% Senior Unsecured Notes") issued at par. SDHL received net proceeds of \$589.3 million, after deduction of \$10.7 million of fees and expenses which were recorded as debt issuance costs and are being amortized over the life of the debt. On June 19, 2018, SDHL completed the issuance of an additional \$300.0 million of 8.25% Senior Unsecured Notes at an issue price of 101% for total gross proceeds of \$303.0 million, including a \$3.0 million premium. SDHL received net proceeds of \$297.2 million, after the deduction of \$5.8 million of fees and expenses which were recorded as debt issuance costs and are being amortized over the life of the debt.

Interest on the 8.25% Senior Unsecured Notes accrues at a rate of 8.25% per year and is payable semi-annually in arrears on February 15 and August 15 of each year. The effective interest rate on the 8.25% Senior Unsecured Notes is 8.54%.

SDHL's obligations under the 8.25% Senior Unsecured Notes are guaranteed by the majority of SDHL's subsidiaries (collectively, the "Note Guarantors"), subject to certain exceptions. The 8.25% Senior Unsecured Notes, and the related guarantee of payment by SDHL and the Note Guarantors:

- rank senior in right of payment to any of SDHL's and the Note Guarantors' existing and future subordinated indebtedness, if any;
- rank pari passu in right of payment with all existing and future senior unsecured indebtedness of SDHL and the Note Guarantors;
- are effectively subordinated to all existing and future secured indebtedness of SDHL and the Note Guarantors, to the extent of the value of the assets securing such indebtedness; and
- are structurally subordinated to all existing and future indebtedness, preferred stock and other liabilities, including trade payables, of any non-guarantor subsidiaries of SDHL.

At any time prior to February 15, 2021, SDHL is entitled to redeem the notes, in whole or in part at a price equal to 100% of the principal amount plus accrued and unpaid interest and a premium of at least 1%, to be calculated based on the present value of the debt. SDHL may also redeem the notes of up to 35% of the aggregate principal amount at a redemption price of 108.25% plus accrued and unpaid interest from the net cash proceeds from one or more qualified equity offerings.



#### NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Unaudited)

On or after February 15, 2021, SDHL may redeem the 8.25% Senior Unsecured Notes, in whole or part, at the redemption prices set forth below, together with accrued and unpaid interest up to and including the redemption date.

Period	Redemption Price
Between February 15, 2021 and February 14, 2022	106.188%
Between February 15, 2022 and February 14, 2023	104.125%
Between February 15, 2023 and February 14, 2024	102.063%
On or after February 15, 2024	100.000%

If SDHL experiences a change of control, as defined in the indenture governing the 8.25% Senior Unsecured Notes and a decrease in the rating of the 8.25% Senior Unsecured Notes by both Moody's Investors Services ("Moody's") and Standard & Poor's Financial Services LLC ("S&P's") by one or more gradations, it must offer to repurchase the 8.25% Senior Unsecured Notes at an offer price in cash equal to 101% of their principal amount, plus accrued and unpaid interest.

#### Unsecured overdraft facility

On April 26, 2017, Shelf Drilling (Egypt) Limited, a wholly owned subsidiary of the Company, entered into a \$5 million equivalent of foreign currency unsecured and uncommitted credit facility. The facility is available in foreign currency to finance the subsidiary's running expenses, overheads and payments to suppliers. Interest is paid monthly on the drawn balance and is calculated using the Central Bank of Egypt Mid Corridor rate plus 3% per annum. An additional stamp duty of 0.2% per annum is to be paid quarterly on actual utilization. As of both March 31, 2020 and December 31, 2019, the Company had no outstanding borrowings under the Unsecured overdraft facility.

#### **Terms Common to All Indebtedness**

The SDHL Revolver, 8.75% Senior Secured Notes and 8.25% Senior Unsecured Notes contain customary restrictive covenants. These agreements also contain a provision under which an event of default by SDHL or by any restricted subsidiary on any other indebtedness exceeding \$25 million would be triggered if such default: a) is caused by failure to pay the principal or interest when due after the applicable grace period, or b) results in the acceleration of such indebtedness prior to maturity.

The SDHL Revolver, 8.75% Senior Secured Notes and 8.25% Senior Unsecured Notes contain covenants that, among other things, limit SDHL's ability and the ability of their restricted subsidiaries in connection with:

- Incurrence of new indebtedness or equivalent;
- Restricted payments;
- Disposal of assets;
- Incurrence of new liens;
- Certain transactions with affiliates;
- Consolidation, merger and transfer of assets; and
- Impairment of security interest.

The SDHL Revolver, 8.75% Senior Secured Notes and 8.25% Senior Unsecured Notes also contain standard events of default. The Company was in compliance with all covenants of its debt agreements as of March 31, 2020 and December 31, 2019.

#### Note 11 — Employee Benefit Plans

The Company sponsors various employee benefit programs, including defined contribution plans, cash incentive retention programs, end of service plans, and defined benefit plans. These plans are governed by statutory laws, union agreements and/or Company policy, as appropriate. Cash payments are made by the Company immediately for certain matching contribution programs, or when a triggering event occurs, such as meeting of the vesting period for a retention plan, or the departure of an employee for certain postemployment benefit programs. The Company recorded \$4.5 million and \$3.4 million expense in operating costs and expenses and \$41 thousand and \$43 thousand expense in other, net on the condensed consolidated interim statements of operations related to such plans for the three months ended March 31, 2020 and 2019, respectively.



#### SHELF DRILLING, LTD. NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Unaudited)

#### Note 12 — Commitments and Contingencies

#### Legal Proceedings

The Company is involved in various claims and lawsuits in the normal course of business.

As previously disclosed, the Company has an ongoing legal dispute related to a bareboat charter agreement for the Randolph Yost drilling rig with Offshore Drilling Solutions Ltd. ("Original Charterer") and various related parties and assignees including Furie Operating Alaska, LLC ("Furie"), Cornucopia Oil & Gas Company LLC ("Cornucopia"), Corsair Oil & Gas LLC ("Corsair"), Deutsche Oel und Gas ("Guarantor") and Kadmas Limited ("Kadmas").

In June 2018, a subsidiary of the Company filed a lawsuit before the Superior Court for the State of Alaska in Anchorage, against Furie, Cornucopia, Corsair and Furies' lender, Energy Capital Partners Mezzanine Opportunities Fund, LP ("ECP"), (collectively "Defendants") in relation to various alleged breaches by the Defendants seeking an amount of \$11.0 million plus accrued interest and all reasonable expenses, costs and attorney's fees incurred by the Company. In addition to this, the Company believes it is owed an additional \$23,000 per day from July 2018 through February 2019. Additionally, the Company initiated an arbitration proceeding against the Guarantor in November 2018, seeking an order of payment of the unpaid hire charges to the end of the period.

On August 09, 2019, Furie, Cornucopia and Corsair filed for voluntary chapter 11 bankruptcy reorganization in Delaware, USA, resulting in an automatic stay on the Alaska lawsuit. The Company subsequently filed a motion seeking to remand the Shelf Drilling claims against ECP back to the state court in Alaska to be litigated with consent by ECP. Furie filed suit against the Company in bankruptcy court in Delaware seeking affirmative relief from the Company's lien claim and recharacterization of our claim as a general unsecured claim. The Company has agreed to this relief and will not contest, therefore the Company's claim against Furie will proceed as a general unsecured claim in bankruptcy proceedings.

The bankruptcy cases have progressed with the debtors and their lenders having established a sale process to market essentially all remaining assets of the companies under bankruptcy as a package. This process has not yet resulted in the successful sale of the assets to a buyer or buyers. In addition, the debtors have filed a plan of reorganization, under which no funds would be allocated to general unsecured creditors such as Shelf Drilling. No hearing dates or deadlines have currently been set for objections to the plan.

Two creditor groups have filed motions seeking standing to investigate and prosecute claims against the lenders and insiders based on their prepetition conduct in which they allegedly destroyed the value of the debtors. Their allegations include the contention that the debtors and ECP acted rashly and imprudently in terminating the Randolph Yost bareboat charter agreement in favor of a much less economic alternative.

The resolution of these legal proceedings by the Company is not expected to have a material adverse impact on the results of operations, as the Company ceased revenue recognition for the Randolph Yost bareboat charter from May 2017 and recorded a \$1.5 million provision against the total outstanding receivable due from Kadmas.

#### Surety Bonds and Other Bank Guarantees

It is customary in the contract drilling business to have various surety bonds in place that secure customs obligations relating to the temporary importation of rigs and equipment and certain contractual performance and other obligations.

The Company has surety bond facilities in either U.S. dollars or local currencies of approximately \$79.6 million provided by several banks to guarantee various contractual, performance, and customs obligations. The Company entered into these facilities in India, Egypt, UAE and Nigeria. The outstanding surety bonds were \$42.0 million and \$59.4 million as of March 31, 2020 and December 31, 2019, respectively.

In addition, the Company had outstanding bank guarantees and performance bonds amounting to \$14.7 million and \$9.9 million as of March 31, 2020 and December 31, 2019, respectively, against the SDHL Revolver. These bank guarantees and surety bonds expire over the next three years.

Therefore, the total outstanding bank guarantees and surety bonds issued by the Company were \$56.7 million and \$69.3 million as of March 31, 2020 and December 31, 2019, respectively.



NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Unaudited)

#### Note 13 — Fair Value of Financial Instruments

The carrying amounts of the Company's financial instruments, which include cash and cash equivalents, accounts receivable, restricted cash, accounts payable, accrued liabilities and operating lease liabilities, approximate their fair market values due to the short-term nature of the instruments.

The following table represents the estimated fair value and carrying value of long-term debt (in thousands):

		March	31, 20	020		Decembe	r 31, 2019		
	Carrying value			stimated air value	(	Carrying value		stimated air value	
Revolving Credit Facility, due April 2023	\$	55,000	\$	55,000	\$	35,000	\$	35,000	
8.75% Senior Secured Notes, due November 2024		77,387		47,542		-		-	
8.25% Senior Unsecured Notes, due February 2025		889,954		432,450		889,540		859,536	
	\$	1,022,341	\$	534,992	\$	924,540	\$	894,536	

The Company's long-term debt includes the outstanding balances under the 8.25% Senior Unsecured Notes, 8.75% Senior Secured Notes and the SDHL Revolver. The Company believes the \$55.0 million carrying value of the borrowing under the SDHL Revolver approximates the fair value due to the terms of the SDHL Revolver, including its variable interest rate. The estimated fair values of the 8.25% Senior Unsecured Notes and 8.75% Senior Secured Notes were determined using quoted market prices or Level 1 inputs.

As of March 31, 2020, the estimated fair value of the 8.25% Senior Unsecured Notes excludes unamortized debt issuance costs and unamortized premium of \$12.4 million and \$2.4 million, respectively, and as of December 31, 2019, \$12.9 million and \$2.4 million, respectively. As of March 31, 2020, the estimated fair value of the 8.75% Senior Secured Notes excludes unamortized debt issuance costs of \$2.6 million. See also Note 10 – Debt.

Derivative financial instruments were measured at fair value on a recurring basis using Level 2 inputs. See Note 16 – Derivative Financial Instruments.

#### Note 14 — Shareholders' Equity

#### Authorized share capital and issued and outstanding shares

As of June 25, 2018, following the completion of an initial public offering on the Oslo Stock Exchange ("OSE"), the Company was authorized to issue up to 144,063,473 common shares with a par value of \$0.01 per share.

On February 21, 2019, the Company entered into agreements with affiliates of China Merchants & Great Wall Ocean Strategy & Technology Fund ("China Merchants"), to acquire two premium newbuild CJ46 jack-up rigs payable through the issuance of new common shares and to bareboat charter two additional premium newbuild CJ46 jack-up rigs, including an option to buy either or both of the rigs during the initial term (the "Transaction"). The Transaction closed on May 9, 2019 through the issuance of 26,769,230 new common shares for a value of \$121.8 million, representing 19.4% of the then total outstanding common shares of the Company, making China Merchants the largest shareholder. The Company incurred \$0.6 million of incremental direct costs to issue the common shares.

As of March 31, 2020, the Company's authorized common shares were 144,063,473, of which 135,922,253 shares were outstanding. As of March 31, 2020, all authorized and unissued shares were reserved by the Company's Board of Directors for issuance pursuant to the 2017 Long-Term Incentive Plan (the "2017 LTIP"). See Note 15 – Share-based Compensation. However, the Board of Directors may amend or alter the number of shares reserved for such purposes in future periods.

As of March 31, 2020, there were 85,646,343 shares listed on the OSE, net of shares canceled by default, as discussed further below. The remaining shares represent shares held by the Sponsors, management or certain other shareholders, which have not been listed and are not currently required to be listed on the OSE.

All common shares have pari passu rights to participate in any common share dividends declared and represent the residual claim on the Company's assets. The Company did not pay any common share dividends during the three months ended March 31, 2020 or 2019.



NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Unaudited)

#### Share repurchase program

On September 1, 2019, the Board of Directors approved a share repurchase program under which the Company may repurchase shares of the Company's common stock for an aggregate of \$25.0 million over a period of two years from the date of approval (the "2019 Repurchase Program"). Any repurchased shares will be canceled and will resume the status of authorized and unissued shares upon the repurchase date, as the repurchased shares are considered constructively retired on the repurchase date. These unissued shares will be available for issuance in the future. Shares will be repurchased in the open market on the OSE. The Company has made an accounting policy election to allocate the purchase price of repurchased shares between additional paid-incapital and retained earnings.

The Company repurchased approximately 721,000 shares of common stock at an average price of \$2.16 (19.50 NOK) per share during the three months ended March 31, 2020 under the 2019 Repurchase Program. No amounts were repurchased during the comparable period in 2019. As of March 31, 2020, approximately \$20.5 million remains available for repurchase under the 2019 Repurchase Program. In March 2020, the Company suspended its repurchase activities under the 2019 Repurchase Program. Repurchases may continue in future periods at the discretion of the Company's management and Board of Directors.

In accordance with Cayman Islands law, the repurchased shares will be canceled by default immediately after repurchase. The SDHL Revolver limits the amount the Company can spend on common stock repurchases, including requiring the Company to maintain certain liquidity and consolidated coverage ratio targets. See Note 10 – Debt. As of March 31, 2020 and December 31, 2019, the Company was in compliance with the requirements of the SDHL Revolver, the 8.25% Senior Unsecured Notes, the 8.75% Senior Secured Notes and the regulatory requirements for the Cayman Islands and the OSE related to its stock repurchases. The amount approved under the 2019 Repurchase Program was within the limitation on spending for stock repurchases in the SDHL Revolver.

#### Note 15 — Share-based Compensation

#### 2017 Long-Term Incentive Plan

The Company's 2017 long-term incentive plan or ("2017 LTIP") provides for the issuance of share options, restricted shares, deferred shares, share units, unrestricted shares and cash-based awards (the "awards").

#### Restricted Share Units ("RSU")

RSUs are contractual rights to receive shares in the future provided the specific vesting condition is met. All awards are accounted for as equity awards. The RSUs granted to employees may be settled in cash in lieu of shares at the Company's sole discretion. During the requisite service period, the RSUs may not be sold or transferred and are subject to forfeiture. The RSU holder has the right to receive dividend equivalent but does not have the rights of a shareholder until the shares are issued. The dividend equivalent will be forfeited if the RSUs are forfeited before vesting.

#### Time-based restricted share units ("TBRSUs")

The TBRSUs granted to key employees typically vest in one-third increments over a three-year period and to a nonemployee director typically vest at the end of one year from the grant date, subject to acceleration following a change in control where the underlying award is not assumed, substituted or otherwise converted into an equivalent award. The fair value of TBRSUs is based on the market price of the shares on the date of grant. Compensation expense is recognized on a straight-line basis over the requisite service period.

During the three months ended March 31, 2020, the Company granted 1.4 million TBRSUs to key employees with a grant date fair value of \$2.05 per share (NOK 19.00). There were no TBRSUs granted during the three months ended March 31, 2019.

#### Performance-based restricted share units ("PBRSUs")

During the three months ended March 31, 2020, the Company awarded 1.4 million PBRSUs to key employees. There were no PBRSUs granted to key employees during the three months ended March 31, 2019. The PBRSUs awarded to key employees are subject to the achievement of specified performance goals, of which 75% of the awards are based on the market condition of total shareholder return against a predetermined peer group ("TSR share units"), and 25% of the awards are based on the performance condition of return on capital employed ("ROCE share units"). The total PBRSUs that may be earned could range from 0% to 200% of the granted units depending on performance.



#### NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Unaudited)

The TSR share units granted in 2020 were measured on the grant date using the Monte-Carlo option pricing model, which was prepared by an independent third party. Management reviewed the assumptions and methodologies used by the third-party experts to ensure they appear reasonable and consistent with the objective of determining fair value.

The estimated fair value of the TSR share units of \$3.15 per share was determined based on several assumptions, including the market price of the shares on the date of grant at \$2.05 per share, risk-free interest rate, expected volatility and expected dividend yield over a period commensurate with the remaining term prior to vesting, as follows:

Valuation assumptions:	
Expected term	3.00 years
Risk free interest rate	1.30%
Expected volatility	56.77%
Expected dividend yield	0.00%

The expected term represented the period from the grant date to the expected date of vesting, the risk-free interest rate was based on the rate of government securities with similar terms and the expected volatility was based on implied volatility from publicly traded peer group, historical volatility of the Company's share price and other factors.

The total potential compensation cost for TSR share units is recognized over the service period regardless of whether the market conditions are ultimately achieved.

The final number of ROCE share units vested from the PBRSUs awarded in 2020 will be determined based on the average achievement of the performance goals for each of the calendar years 2020, 2021 and 2022. For the ROCE share units, the grant date will be established once all three years of the performance goals are determined which is expected to occur sometime in early 2022. The grant date for the ROCE share units awarded in the second quarter of 2019 will be established once those performance goals are determined, which is expected to occur sometime in early 2021. Compensation cost is recognized for the number of ROCE awards expected to vest based on the anticipated achievement of the performance goals. Any subsequent changes in the estimate for the number of ROCE share units expected to vest will be recorded as cumulative catch-up adjustment to compensation cost in the period in which the change in estimate occurs.

#### Note 16 — Derivative Financial Instruments

#### **Foreign Currency Forward Exchange Contracts**

During the three months ended March 31, 2020 and 2019, the Company settled foreign currency forward exchange contracts ("forex contracts") with aggregate notional values of approximately \$7.7 million and \$3.5 million, respectively, of which the aggregate amounts were designated as an accounting hedge.

#### Gain / (loss) on Derivative Financial Instruments

The following tables presents the amounts recognized in the Company's condensed consolidated interim balance sheets and condensed consolidated interim statements of operations related to the derivative financial instruments designated as cash flow hedges for the three months ended March 31, 2020 and 2019 (in thousands). The gain / (loss) reclassified from accumulated other comprehensive income / (loss) "AOCIL" is recorded under operating and maintenance expense for forex contracts.

	Un	realized (loss) through	-	-
	Three months ended Mar			arch 31,
	2020		0 2019	
Cash flow hedges				
Foreign currency forward contracts	\$	(1,046)	\$	73



NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Unaudited)

	Gain reclassified from AOCIL and recognized through "Operating and maintenance"			
	Three months ended March 31,			arch 31,
	2020 2019			2019
Cash flow hedges				
Foreign currency forward contracts	\$	(10)	\$	(96)

The following table presents the fair values of the derivative forex contracts designated as hedging instruments (in thousands):

	March 31, 2020		/		ember 31, 2019
Asset derivatives					
Short-term foreign currency forward contracts	\$	-	\$ 240		
Liability derivatives					
Short-term foreign currency forward contracts	\$	(816)	\$ -		

#### Note 17 — Supplemental Cash Flow Information

#### Capital expenditures and deferred costs

Capital expenditures and deferred costs include rig acquisition and other fixed asset purchases, construction expenditures on newbuild rigs and certain expenditures associated with regulatory inspections, major equipment overhauls, contract preparation (including rig upgrades), mobilization and stacked rig reactivations.

The following table sets out the Company's capital expenditures and deferred costs (in thousands):

	Three months ended March 31,			
		2020		2019
Regulatory and capital maintenance	\$	12,735	\$	14,305
Contract preparation		1,364		8,630
Fleet spares and others		3,459		(897)
	\$	17,558	\$	22,038
Rig acquisitions		54,960		4,887
Total capital expenditures and deferred costs	\$	72,518	\$	26,925

The following table reconciles the cash payment for additions to property and equipment and changes in deferred costs, net to total capital expenditures and deferred costs (in thousands):

	Three months ended March 31,			
		2020		2019
Cash payments for additions to property and equipment	\$	56,512	\$	11,182
Net change in accrued but unpaid additions to property and equipment		4,273		(1,796)
Total capital expenditures	\$	60,785	\$	9,386
Changes in deferred costs, net	\$	(3,258)	\$	(610)
Add: Amortization of deferred costs		14,991		18,149
Total deferred costs	\$	11,733	\$	17,539
Total capital expenditures and deferred costs	\$	72,518	\$	26,925



#### NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Unaudited)

The following table provides a reconciliation of cash, cash equivalents and restricted cash reported in the condensed consolidated interim balance sheets to the total of such amounts reported in the condensed consolidated interim statements of cash flows (in thousands):

	March 31, 2020		Dec	cember 31, 2019
Cash and cash equivalents	\$	68,962	\$	26,055
Restricted cash included in other current assets		-		2,200
Restricted cash included in other assets		43		44
Total cash, cash equivalents and restricted cash	\$	69,005	\$	28,299

#### Note 18 — Loss Per Share

The following tables set forth the computation of basic and diluted net loss per share (in thousands, except per share data):

	Three months ended March 31,			larch 31,				
		2020		2020		2020		2019
Numerator for loss per share								
Net loss and net loss attributable to common shares	\$	(184,900)	\$	(13,600)				
Denominator for loss per share								
Weighted average common shares:								
Basic outstanding common shares		136,186		111,240				
Diluted common shares		136,186		111,240				
Basic loss per common share	\$	(1.36)	\$	(0.12)				
Diluted loss per common share	\$	(1.36)	\$	(0.12)				

The restricted share units awarded in 2020 and 2019 contain forfeitable rights to dividends, therefore would not be considered as participating securities for purposes of computing earnings per share. The restricted share units do not represent common shares outstanding until they are vested and converted into common shares. See Note 15 – Share-based Compensation.

For the three months ended March 31, 2020 and 2019, there were 7,553 and zero dilutive common shares, respectively, which were not included in the computation of diluted loss per share as the effect of including these shares in the calculation would have been anti-dilutive.

#### Note 19 — Segment and Related Information

Operating segments are defined as components of an entity for which separate financial statements are available and are regularly evaluated by the chief operating decision maker in deciding how to allocate resources and assess performance. The Company has one reportable segment, contract drilling services, which reflects how the Company manages its business, and the fact that the drilling fleet is dependent upon the worldwide oil industry.

Total revenues by country based on the location of the service provided were as follows (in thousands):

	Three months ended March 31,					
	2020		2020			2019
Saudi Arabia	\$	49,384	\$	42,240		
Thailand		36,147		28,555		
Nigeria		34,395		27,905		
India		22,054		15,541		
United Arab Emirates		19,383		18,144		
Others		20,005		14,852		
	\$	181,368	\$	147,237		



#### NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Unaudited)

Although the Company is incorporated under the laws of the Cayman Islands, the Company does not conduct any operations and does not have any operating revenues in the Cayman Islands.

Total long-lived assets, net of impairment, depreciation and amortization by location based on the country in which the assets were located at the balance sheet date were as follows (in thousands):

	March 31, 2020		,		,				,		De	cember 31, 2019
Thailand	\$	510,671	\$	516,980								
Saudi Arabia		191,684		265,757								
United Arab Emirates		191,252		210,317								
Nigeria		108,414		164,478								
Bahrain		81,977		80,978								
India		59,443		69,658								
Others		165,745		153,177								
	\$	1,309,186	\$	1,461,345								

The total long-lived assets are comprised of property and equipment, right-of-use assets and short-term and long-term deferred costs. A substantial portion of the Company's assets are mobile, and as such, asset locations at the end of the period are not necessarily indicative of the geographic distribution of the revenue generated by such assets during the period. As of March 31, 2020 and December 31, 2019, the long-lived assets in Bahrain included \$81.9 million and \$78.8 million, respectively, relating to an acquired premium jack-up rig under reactivation. See Note 5 – Property and Equipment.

#### Note 20 — Related Parties

The Company's related parties consist of the VIEs, the Sponsors and China Merchants. Following the completion of the Transaction in May 2019, China Merchants became the largest shareholder of the Company and is a related party to the Company.

A related party provided rig related services to one of the Company's foreign subsidiaries. These services totaled \$0.7 million for the three months ended March 31, 2020. The total liability recorded under accounts payable was \$1.0 and \$0.3 million as of March 31, 2020 and December 31, 2019, respectively. There were no similar transactions during the three months ended March 31, 2019.

The Company recorded \$0.4 million for the three months ended March 31, 2020 and 2019, respectively, of Sponsors' costs. Sponsors' costs include directors' fees and reimbursement of costs incurred by Sponsors and directors for attendance at meetings relating to the management and governance of the Company. The total liability recorded under accounts payable for such transactions was \$0.1 million as of March 31, 2020 and \$0.2 million as of December 31, 2019.

A VIE related party provided goods and services to drilling rigs owned several of the Company's foreign subsidiaries. These goods and services totaled \$0.7 million and \$0.6 million during the three months ended March 31, 2020 and 2019, respectively. The total liability recorded under accounts payable for such transactions was \$0.9 million and \$0.7 million as of March 31, 2020 and December 31, 2019, respectively.

#### Lease with a related party

The Company entered into an operating lease agreement for yard space with a VIE related party with cancellable terms. The duration of this lease is five years. The lease does not include an extension or renewal option, but a termination option is available to either party. The lease payments are fixed for the duration of the lease. This lease agreement does not contain any material residual value guarantees or material restrictive covenants.

The Company entered into lease agreements for the lease of two bareboat charter rigs with a related party. The leases include an extension and a purchase option for each rig. The Company is not certain when it will have access to the shipyard in China, where the rigs are currently located, to complete the inspection and acceptance process. The Company is under discussion with China Merchants to establish when the rigs can be delivered to the Company, which would trigger the recording of both leases as operating right-of-use assets.

The right-of-use asset recorded for the lease with a VIE related party was \$2.8 million as of March 31, 2020 and \$5.1 million as of December 31, 2019, respectively. The corresponding operating lease liability was \$5.4 million (current: \$1.5 million; long-term: \$3.9 million) as of March 31, 2020 and \$5.7 million (current: \$1.5 million; long-term: \$4.2 million) as of December 31,



#### NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

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2019. The Company has recorded total lease expense of \$0.4 million for the three months ended March 31, 2020 and 2019, respectively. See also Note 8 – Loss on Impairment of Assets.

As of March 31, 2020, following is the summary of the maturity of lease liability (in thousands) for the lease with the related party:

Years ending December 31,	
Remainder of 2020	\$ 1,227
2021	1,637
2022	1,637
2023	1,637
2024	-
Total lease payments	\$ 6,138
Less: Interest	 741
Present value of lease liabilities	\$ 5,397

As of March 31, 2020 and December 31, 2019, the weighted-average remaining lease term and weighted average discount rate for operating lease right-of-use asset pertaining to the lease with a related party were 3.85 years and 7.5% respectively and 4.1 years and 7.5% respectively. During the three months ended March 31, 2020 and 2019, the Company paid \$0.4 million for amounts that have been included in the measurement of operating lease liabilities.

#### Note 21 — Subsequent Events

In March 2020, Brent crude oil prices, a key driver of exploration, development and production activity, dropped to a low of \$15 following significant declines in global oil demand and economic instability resulting from the COVID-19 pandemic. As the number of global cases of COVID-19 increases, governments are increasingly implementing and extending lock downs, and industries are reducing or suspending operations. As a result, oil consumption has decreased significantly and is expected to remain depressed as the pandemic and the related responses continue and potentially expand. In April 2020, the Company implemented a range of cost cutting and restructuring measures at the Company's headquarters, involving headcount reductions, compensation reductions and targeted savings in other cost categories. Management took these necessary steps in an effort to reduce general and administrative expenses beginning in the second quarter of 2020 and partially offset expected reductions in revenue in future quarters.

The Company has evaluated subsequent events through May 13, 2020, the date of issuance of the condensed consolidated interim financial statements.



#### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis should be read in conjunction with the accompanying unaudited condensed consolidated interim financial statements contained in this Quarterly Report on Form 10-Q equivalent and the audited consolidated financial statements included in our Annual Report for the year ended December 31, 2019.

#### **Forward Looking Statements**

All statements other than statements of historical facts included in this report regarding any of the matters in the list immediately below are forward-looking statements. Forward-looking statements in this report include, but are not limited to, statements about the following subjects:

- the COVID-19 pandemic and its effect on demand for our services, our financial condition, results of operations and cash flows;
- our ability to renew or extend contracts, enter into new contracts when such contracts expire, and negotiate the dayrates and other terms of such contracts;
- the demand for our rigs, including the preferences of some of our customers for newer and/or higher specification rigs;
- changes in worldwide rig supply and demand, competition or technology, including as a result of delivery of newbuild rigs;
- the expectations of our customers relating to future energy prices and ability to obtain drilling permits;
- the impact of variations in oil and gas production and prices and demand in hydrocarbons;
- the impact of variations in demand for our products and services;
- sufficiency and availability of funds and adequate liquidity for required capital expenditures and deferred costs, working capital, share repurchases and debt service;
- our levels of indebtedness, covenant compliance and access to future capital;
- the level of reserves for accounts receivables;
- the disproportionate changes in operating and maintenance costs compared to changes in operating revenues;
- downtime and other risks associated with offshore rig operations or rig relocations, including rig or equipment failure, damage and other unplanned repairs;
- the expected completion of shipyard projects including the timing of newbuild rig construction and delivery and the return of idle rigs to operations;
- future capital expenditures and deferred costs, refurbishment, reactivation, transportation, repair and upgrade costs;
- the cost and timing of acquisitions and integration of additional rigs;
- our ability to reactivate rigs;
- the proceeds and timing of asset dispositions;
- the effects and results of our strategies;
- complex laws and regulations, including environmental, anti-corruption and tax laws and regulations, that can adversely affect the cost, manner or feasibility of doing business;
- litigation, investigations, claims and disputes and their effects on our financial condition and results of operations;
- effects of accounting changes and adoption of accounting policies;
- expectations, trends and outlook regarding offshore drilling activity and dayrates, industry and market conditions, operating revenues, operating and maintenance expense, insurance coverage, insurance expense and deductibles, interest expense and other matters with regard to outlook and future earnings;
- potential asset impairment as a result of Company specific, industry specific or market factors;
- the market value of our rigs and of any rigs we acquire in the future may decrease;
- effects of customer interest or inquiries;
- the global number of contracted rigs, and our ability to benefit from any increased activity;
- our ability to attract and retain skilled personnel on commercially reasonable terms, whether due to labor regulations, unionization or otherwise;
- the security and reliability of our technology systems and service providers;
- adverse changes in foreign currency exchange rates;
- changes in general economic, fiscal and business conditions in jurisdictions in which we operate and elsewhere;
- our ability to obtain financing and pursue other business opportunities may be limited by our debt levels, debt agreement restrictions and the credit ratings assigned to our debt by independent credit rating agencies; and
- our incorporation under the laws of the Cayman Islands and the limited rights to relief that may be available compared to United States ("U.S.") U.S. laws.

This Quarterly Report should be read in its entirety as it pertains to Shelf Drilling, Ltd. ("SDL") except where indicated, the condensed consolidated interim financial statements and the notes to the condensed consolidated interim financial statements are combined. References in this report to "Shelf Drilling,", "SDL", the "Company", "we", "us", "our" and words of similar meaning refer collectively to Shelf Drilling Ltd. and its consolidated subsidiaries, unless the context requires otherwise. When used in this Quarterly Report, the words "could," "believe," "anticipate," "intend," "estimate," "expect," "project" or the negative of these terms



and similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain such identifying words. These forward-looking statements are based on the Company's current expectations and assumptions about future events and are based on currently available information as to the outcome and timing of future events.

Forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause the Company's actual results, performance or achievements to be materially different from the anticipated future results, performance or achievements expressed or implied by the forward-looking statements. The statements under Item 1A. Risk Factors included in our Annual Report for the year ended December 31, 2019 should be read carefully in addition to the above uncertainties and assumptions. These risks and uncertainties are beyond the Company's ability to control, and in many cases, the Company cannot predict such risks and uncertainties which could cause its actual results to differ materially from those indicated by the forward-looking statements. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those indicated.

All subsequent written and oral forward-looking statements attributable to the Company or to persons acting on the Company's behalf are expressly qualified in their entirety by reference to these risks and uncertainties. Undue reliance should not be placed on forward-looking statements. Each forward-looking statement is applicable only as of the date of the particular statement, and the Company undertakes no obligation to update or revise any forward-looking statements, except as required by law.

#### **Business**

Shelf Drilling, Ltd. ("SDL") was incorporated on August 14, 2012 ("inception") as a private corporation in the Cayman Islands. SDL, through its majority owned subsidiaries (together, the "Company", "we", "us" or "our"), is a leading international shallow water drilling contractor providing equipment and services for the drilling, completion and well maintenance of offshore oil and natural gas wells. We are solely focused on shallow water operations in depths of up to 375 feet, and as of March 31, 2020, we own 33 independent-leg cantilever ("ILC") jack-up rigs, excluding stacked rigs, making us one of the world's largest owners and operators of jack-up rigs by number of active shallow water rigs.

Since our inception, we have applied our "fit-for-purpose" strategy to enhance the performance of our business, people and processes, leveraging our sole focus on the shallow water segment and the decades of experience of our people with our customers, rigs and markets where we operate. The diversified geographical focus of our jack-ups and the allocation of resources to build or upgrade rigs is determined by the activities and needs of our customers. Currently, our main customers are national oil companies ("NOCs"), international oil companies ("IOCs") and independent oil and gas companies, who contract our rigs for varying durations.

SDL is a holding company with no significant operations or assets other than interests in its direct and indirect subsidiaries. All operations are conducted through Shelf Drilling Holdings, Ltd. ("SDHL"), an indirect wholly owned subsidiary of SDL. Our corporate offices are in Dubai, United Arab Emirates ("UAE"), geographically close to our operations in the Middle East North Africa and the Mediterranean ("MENAM"), South East Asia, India and West Africa. Our largest shareholders are affiliates of Castle Harlan, Inc., CPE Capital (formerly CHAMP Private Equity) and Lime Rock Partners (together, the "Sponsors"), and China Merchants & Great Wall Ocean Strategy & Technology Fund ("China Merchants"). Since June 25, 2018, SDL shares are listed on the Oslo Stock Exchange ("OSE") under the ticker symbol SHLF. Our website address is www.shelfdrilling.com.

#### Recent events

In January 2020, the Company completed the acquisition of a premium jack-up rig, which was renamed Shelf Drilling Enterprise, from a subsidiary of Maersk Drilling for a purchase price of \$38.0 million. The rig is currently undergoing a contract preparation and operation readiness project for a 21-month contract in the Gulf of Thailand expected to begin in the third quarter of 2020. On February 20, 2020, the Company closed a private offering of \$80.0 million aggregate principal amount of 8.75% Senior Secured Notes due 2024 (the "8.75% Senior Secured Notes") to replenish its liquidity following the acquisition of the Shelf Drilling Enterprise and to finance the remaining reactivation and upgrade costs associated with the deployment of the rig in advance of contract commencement.

In March 2020, Brent crude oil prices, a key driver of exploration, development and production activity, dropped significantly following sharp declines in global oil demand and economic instability resulting from the COVID-19 pandemic. As the number of global cases of COVID-19 increases, governments are increasingly implementing lock downs and industries are reducing or suspending operations. This unprecedented global health and economic crisis is causing worldwide economic activity to decrease significantly and creates near-term uncertainties with an oil and gas supply-demand imbalance.

In March 2020, the Company entered into an agreement with its customer to amend the contract end date for the Shelf Drilling Tenacious from January 2022 to September 2020. In March 2020, the Company received a notification from a customer on early termination of the Trident XIV contract from February 2021 to July 2020. In April 2020, the Company entered into an agreement with its customer to amend the contract end date for the Shelf Drilling Mentor from January 2022 to October 2020.



While it is difficult to predict when the pandemic will regress and when the market will rebalance, the Company has taken a number of actions to protect its employees, ensure continuity of its operations, reduce costs and preserve liquidity. In March 2020, the Company requested as many employees and contractors as possible to work from home. For all other personnel working offshore or directly supporting the rig operations or shipyard activities and not able to work from home, new and specific procedures were put in place in each jurisdiction to ensure the health of all employees was protected from COVID-19. Specific measures were also decided in order to preserve liquidity in this period with the suspension of the Company's share repurchase activities and the implementation in April 2020 of a range of cost cutting and restructuring measures at the Company's headquarters, involving headcount reductions, compensation reductions at the executive and board level and targeted savings across all other cost categories. Management took these necessary steps in an effort to reduce general and administrative expenses beginning in the second quarter of 2020 and partially offset expected reductions in revenue in future quarters.

#### Drilling fleet

The following table summarizes the Company's offshore drilling rigs as of March 31, 2020 and 2019:

	As of March 31,		
	2020	2019	
Jack-ups	37	36	
Swamp barge	1	1	
Total	38	37	

Included in the 38 rigs are five rigs reported as Assets held for sale in the March 31, 2020 condensed consolidated interim balance sheets.

#### Outlook

Following an improvement in demand and pricing for jack-up rig services during 2019, in March 2020, Brent crude oil prices, a key driver of exploration, development and production activity, dropped sharply following significant declines in global oil demand and economic instability resulting from the COVID-19 pandemic. Prices in early January 2020 reached a maximum of \$70 per barrel before dropping to a low of \$15 during March. As the number of global cases of COVID-19 increases, governments are increasingly implementing lock downs and industries are reducing or suspending operations. As a result, demand for oil has decreased significantly and is expected to remain depressed in the short term as the pandemic and the related responses continue to expand.

The full effects of these global and unprecedented economic trends on our business and the drilling industry as a whole are difficult to predict at this time, however, several of our major customers have announced immediate reductions in exploration and development activities and are implementing other cost cutting initiatives in response to this crisis. We expect that declines in activity will occur first and to a greater extent in exploration and in areas where the cost to lift a barrel of oil is higher, such as in extreme conditions or in deepwater, although shallow water operations have been and will continue to be impacted. We have experienced and expect to continue to experience some pressure from customers to renegotiate dayrates and several customers are considering suspending, terminating or reducing the duration of contracts. As a result, we believe dayrates will be under pressure in 2020 in response to lower oil prices and continued oil supply-demand imbalance.

In response to these global and industry factors, we have initiated a series of steps to protect our people, ensure continuity of our operations, reduce costs and preserve liquidity as outlined in Recent Events above.

The global number of contracted jack-up rigs decreased by 1% from 388 rigs in December 2019 to 383 in April 2020. Marketed utilization for the industry was 86% in April 2020, unchanged from December 2019 and down slightly from 87% in February 2020.

Despite the industry challenges, we saw the positive effect of new contracts which commenced during the fourth quarter of 2019, and our effective utilization of 92% for the first quarter of 2020 exceeded industry average utilization. While the COVID-19 pandemic has only slightly impacted our operating results in the first quarter of 2020, we expect the effects to increase in future quarters. We remain focused on delivering best-in-class operating performance and believe the quality and resilience of our people, combined with our lean and efficient operational platform, versatile fleet and geographic footprint will differentiate us through this difficult period.

#### **Operational measures**

We use various operational measures common to our industry to evaluate our operational performance including:

• *Contract backlog* is the maximum contract drilling dayrate revenue that can be earned from firm commitments for contract drilling services represented by executed definitive agreements based on the contracted operating dayrate



during the contract period less any planned out-of-service periods for regulatory inspections and surveys or other work. Contract backlog excludes revenue resulting from mobilization and demobilization fees, capital or upgrade reimbursement, recharges, bonuses and other revenue sources. Contract backlog may also include the maximum contract amount of revenue under non-drilling contracts for the use of our rigs such as bareboat charters and contracts for accommodation units. The contract period excludes revenue from extension options under our contracts, unless such options have been exercised. The contract operating dayrate may differ from the amount estimated due to mobilization, weather, unscheduled downtime and repairs, among other factors. Actual dayrates may also include adjustments based on market factors, such as oil prices or cost increases, and such adjustments are not estimated in the backlog dayrate. Contract backlog is a key indicator of our potential future revenue generation.

- Average dayrate is the average contract dayrate earned by marketable rigs over the reporting period excluding mobilization fees, contract preparation, capital expenditure reimbursements, demobilization, recharges, bonuses and other revenues. Average dayrate can be calculated related to historical revenues or contract backlog.
- *Contracted rigs* consist of all of our rigs that are under contract, including contracted newbuild rigs under construction and rigs under non-drilling contracts.
- Average contracted days per rig is the total remaining contracted days for all contracted rigs divided by the number of contracted rigs.
- *Marketable rigs* consist of the total of our rigs that are operating or are available to operate, but excluding stacked rigs, rigs under non-drilling contracts and non-contracted newbuild rigs under construction.
- *Effective utilization* measures the dayrate revenue efficiency of our marketable rigs. This is the number of calendar days during which marketable rigs generate dayrate revenue divided by the maximum number of calendar days during which those rigs could have generated dayrate revenue. Effective utilization varies due to changes in operational uptime, planned downtime for periodic surveys, timing of underwater inspections, contract preparation and upgrades, time between contracts and the use of alternative dayrates for waiting-on-weather periods, repairs, standby, force majeure, mobilization or other rates that apply under certain circumstances. We exclude all other types of revenue from effective utilization.

The following table includes selected operating measures as of March 31, 2020 and 2019:

	As of March 31,				
		2020		2019	
Total contract backlog (in millions)	\$	1,875	\$	876	
Weighted average backlog dayrate (in thousands)	\$	70.4	\$	69.6	
Average contract days per rig		832		484	
Number of contracted rigs		32		26	
Marketable rigs		33		33	

The following table includes selected operating measures for the three months ended March 31, 2020 and 2019:

	Three months ended March 31,				
	,	2020		2019	
Average dayrate (in thousands)	\$	64.2	\$	63.5	
Effective utilization		92%		75%	

#### **Financial measures**

In addition to terms under U.S. generally accepted accounting principles ("GAAP"), we utilize certain non-GAAP financial measures. We present the non-GAAP measures, which include adjusted earnings before interest, taxes, depreciation and amortization ("Adjusted EBITDA") and Adjusted EBITDA divided by revenue ("Adjusted EBITDA Margin") in addition to net income (loss), which is the most directly comparable GAAP financial measure. We believe that Adjusted EBITDA and Adjusted EBITDA Margin are useful non-GAAP financial measures because they are widely used in our industry to measure a company's operating performance without regard to the excluded items, which can vary substantially from company to company, and are also useful to an investor in evaluating the performance of the business over time. In addition, our management uses Adjusted EBITDA and Adjusted EBITDA Margin in presentations to our Board of Directors to provide a consistent basis to measure the operating performance of our business, as a measure for planning and forecasting overall expectations, for evaluation of actual results against such expectations and in communications with our shareholders, lenders, noteholders, rating agencies and others concerning our financial performance. Adjusted EBITDA and Adjusted EBITDA Margin may not be comparable to similarly titled measures employed by other companies and should not be considered in isolation or as a substitute for net income (loss) or other data prepared in accordance with GAAP. Adjusted EBITDA and Adjusted EBITDA Margin have significant limitations, including but not limited to the exclusion from these numbers of various cash requirements to operate our business.



Our financial measures for the three months ended March 31, 2020 and 2019 were as follows (in thousands):

	Three months ended March 31,				
		2020	2019		
Net loss	\$	(184,900)	\$	(13,600)	
Add back:					
Interest expense and financing charges, net of interest income <sup>(1)</sup>		21,598		19,840	
Income tax expense		7,578		1,256	
Depreciation		20,146		20,352	
Amortization of deferred costs		14,991		18,149	
Loss on impairment of assets		188,017		-	
Loss / (gain) on disposal of assets		27		(2,867)	
EBITDA	\$	67,457	\$	43,130	
Acquired rig reactivation costs <sup>(2)</sup>		156		6,163	
One-time corporate transaction costs <sup>(3)</sup>		-		99	
Adjusted EBITDA	\$	67,613	\$	49,392	
A diversal EDVEDA Mausin		27.20/		22.50/	
Adjusted EBITDA Margin		37.3%		33.5%	

(1) Represents interest expenses incurred and accrued on our debt and the amortization of debt issuance fees and costs over the term of the debt, net of interest income.

(2) Represents the expenditures accounted for as operating expenses in accordance with GAAP, which were incurred in connection with the reactivation of stacked or idle rigs acquired with the specific intention to reactivate and deploy.

(3) Represents certain one-time third-party professional services.

Our restricted subsidiaries accounted for 100% of our Adjusted EBITDA for the three months ended March 31, 2020 and 2019; our restricted subsidiaries accounted for 100% of our assets as of March 31, 2020 and December 31, 2019.

#### **Operating Results**

Three months ended March 31, 2020 compared to three months ended March 31, 2019

	Three months ended March 31,						
		2020 2019			Change	% change	
Revenues							
Operating revenues	\$	175,910	\$	142,910		33,000	23%
Other revenues		5,458		4,327		1,131	26%
		181,368		147,237		34,131	23%
Operating costs and expenses							
Operating and maintenance		100,980		92,244		8,736	9%
Depreciation		20,146		20,352		(206)	(1%)
Amortization of deferred costs		14,991		18,149		(3,158)	(17%)
General and administrative		13,329		11,587		1,742	15%
Loss on impairment of assets		188,017		-		188,017	0%
Loss / (gain) on disposal of assets		27		(2,867)		2,894	101%
		337,490		139,465		198,025	142%
Operating (loss) / income		(156,122)		7,772		(163,894)	(2109%)
Other (expense) / income, net							
Interest income		117		368		(251)	(68%)
Interest expense and financing charges		(21,715)		(20,208)		(1,507)	(7%)
Other, net		398		(276)		674	244%
		(21,200)		(20,116)		(1,084)	(5%)
Loss before income taxes		(177,322)	_	(12,344)	_	(164,978)	(1337%)
Income tax expense		7,578		1,256		6,322	503%
Net loss	\$	(184,900)	\$	(13,600)	\$	(171,300)	(1260%)



#### Revenues

Total revenue for the three months ended March 31, 2020 was \$181.4 million compared to \$147.2 million for the same period in 2019. Revenue for the three months ended March 31, 2020 consisted of \$175.9 million (97.0%) of operating revenue and \$5.5 million (3.0%) of other revenue. In 2019, the corresponding revenues were \$142.9 million (97.1%) and \$4.3 million (2.9%), respectively.

Total revenue for the three months ended March 31, 2020 increased by \$34.1 million compared to the same period in 2019 primarily due to \$29.5 million related to higher effective utilization across the fleet, as four additional rigs were operating in 2020 as compared to the same period in 2019. Additionally, revenues increased by \$1.4 million from higher average earned dayrates and \$3.2 million from higher recharges and amortization of mobilization revenue.

#### **Operating and maintenance expenses**

Total operating and maintenance expenses for the three months ended March 31, 2020 were \$101.0 million, or 55.7% of total revenue, compared to \$92.2 million, or 62.7% of total revenue, in the three months ended March 31, 2019. Operating and maintenance expenses in the three months ended March 31, 2020, consisted of \$90.4 million rig-related expenses and \$10.6 million shore-based expenses. In the three months ended March 31, 2019, these same expenses were \$83.7 million and \$8.5 million, respectively.

During the three months ended March 31, 2020, rig-related expenses included \$57.4 million for personnel expenses, \$25.6 million for rig maintenance expenses and \$7.4 million for other rig-related expenses. This compares to \$47.4 million, \$32.0 million and \$4.3 million for those respective categories during the same period in 2019. The increase in total rig-related expenses of \$6.7 million primarily consisted of \$2.7 million higher maintenance and shipyard expenses, \$2.5 million of higher costs for acquired rigs, mainly for the two premium jack-up drilling rigs that started their contracts at the end of 2019, and \$1.5 million higher other personnel and operating expenses.

Shore-based expenses increased by \$2.1 million for the three months ended March 31, 2020 compared to the same period in 2019 as a result of increased activity to support rig operations.

#### **Depreciation expense**

Depreciation expense in the three months ended March 31, 2020 was \$20.1 million compared to \$20.4 million for the same period in 2019. Depreciation expense was impacted by \$1.5 million of lower depreciation on drilling rigs and equipment which were impaired in 2019 and \$1.7 million of increased depreciation for two rigs that were placed into operation in December 2019.

#### Amortization of deferred costs

The amortization of deferred costs in the three months ended March 31, 2020 was \$15.0 million compared to \$18.1 million for the same period in 2019. The \$3.1 million decrease primarily related to lower amortizations of contract preparation costs on drilling rigs that completed their firm contracts after the first quarter of 2019 or that were impaired in the fourth quarter of 2019, partially offset by increased amortization on drilling rigs which started contracts in late 2019 or in 2020.

#### General and administrative expenses

General and administrative expenses were \$13.3 million in the three months ended March 31, 2020 compared to \$11.6 million for the same period in 2019. The \$1.7 million increase primarily resulted from \$0.9 million in higher expenses to support our business, and a \$0.8 million increase in share-based compensation.

#### Loss on impairment of assets

Loss on impairment of assets was \$188.0 million in the three months ended March 31, 2020. The loss included impairment on 15 of our rigs and other long-lived assets and four rigs classified as assets held for sale. There were no such transactions during the three months ended March 31, 2019.

#### Gain / (loss) on disposal of assets

Gain / (loss) on disposal of assets was a (\$27) thousand loss in the three months ended March 31, 2020, compared to a gain of \$2.9 million, related to the sale of two stacked rigs, for the three months ended March 31, 2019.

#### Other (expense) / income, net

Other (expense) / income, net, consisting of interest expense and finance charges, interest income and other, net was an expense of (\$21.2) million in the three months ended March 31, 2020 compared to (\$20.1) million for the same period in 2019.



During the three months ended March 31, 2020, other expense consisted primarily of interest expense and financing charges of (\$21.7) million, as well as interest income of \$0.1 million and other, net of \$0.4 million in income. This compares to (\$20.2) million, \$0.4 million and (\$0.3) million for those respective categories during the same period in 2019.

Interest expense and financing charges in the three months ended March 31, 2020 were \$1.5 million higher compared to the same period in 2019, primarily due to \$0.8 million interest on the 8.75% Senior Secured Notes issued during the three months ended March 31, 2020 and \$0.7 million increased interest on the SDHL Revolver due to drawdowns in late 2019 and early 2020. The change in other, net of \$0.7 million was mainly due to foreign currency exchange gain during the three months ended March 31, 2020 compared to a loss during the comparative period in 2019.

#### Income tax expense

Income tax expense for the three months ended March 31, 2020 was \$7.6 million compared to \$1.3 million for the three months ended March 31, 2019. While the Company is exempt from all income taxation in the Cayman Islands, a provision for income taxes is recorded based on the tax laws and rates applicable in the jurisdictions in which the Company operates and earns income or is considered resident for income tax purposes. The relationship between the provision for or benefit from income taxes and the income or loss before income taxes can vary significantly from period-to-period considering, among other factors, (a) the overall level of income before income taxes, (b) changes in the blend of income that is taxed based on gross revenues rather than income before taxes, (c) rig movements between taxing jurisdictions, (d) changes in the Company's rig operating structures which may alter the basis on which the Company is taxed in a particular jurisdiction, and (e) fluctuations in foreign currency rates against the U.S. Dollar which are used to measure tax receivables in various jurisdictions.

Income tax expense for the three months ended March 31, 2020 was higher than for the same period in 2019 primarily due to higher revenue, a higher tax expense related to an adjustment in prior year tax receivables in the first quarter of 2020 resulting primarily from foreign currencies depreciating against the U.S. Dollar in which tax receivables are measured and a benefit realized in liabilities for uncertain tax positions in the first quarter of 2019 with no corresponding benefit recorded in 2020.

#### Liquidity and Capital Resources

#### Sources and uses of liquidity

Historically, we have met our liquidity needs principally from cash balances in banks, cash generated from operations, cash generated from issuance of long-term debt and equity and availability under the SDHL Revolver. Our primary uses of cash were payments for capital and deferred expenditures, debt issuance costs, interest and income taxes.

We had \$69.0 million and \$26.1 million in cash and cash equivalents as of March 31, 2020 and December 31, 2019, respectively. As of March 31, 2020 and December 31, 2019, the Company owed \$55.0 million and \$35.0 million, respectively, under the SDHL Revolver. The Company issued bank guarantees and performance bonds totaling \$14.7 million and \$9.9 million as of March 31, 2020 and December 31, 2019, respectively, against the SDHL Revolver. There are certain contractual limitations which restrict the Company's ability to draw down the available balance of the SDHL Revolver, including but not limited to prohibiting draw down while an event of default or material adverse event is ongoing and requiring that the Company be in compliance with its financial covenant obligations both before and after the draw down.

On February 20, 2020, the Company closed a private offering of \$80.0 million aggregate principal amount of the 8.75% Senior Secured Notes to replenish its liquidity following the acquisition of the premium jack-up rig Shelf Drilling Enterprise and to finance the remaining reactivation and upgrade costs associated with the deployment of the rig in advance of the contract commencement.

The Company drew down a total of \$75.0 million under the SDHL Revolver and made \$55.0 million in repayments during the three months ended March 31, 2020.

At any given time, we may require a significant portion of cash on hand and amounts available under the SDHL Revolver for working capital, capital and deferred expenditures, share repurchases and other needs related to the operation of our business. We may consider establishing additional financing arrangements with banks or other capital providers. Subject in each case to then existing market conditions and to our then-expected liquidity needs, among other factors, we may use a portion of our internally generated cash flows to reduce debt prior to scheduled maturities through debt repurchases, either in the open market or in privately negotiated transactions or through debt redemptions or tender offers.

The existence of COVID-19 was confirmed in early 2020 and has spread from its origins in mainland China to countries worldwide, causing disruptions to businesses and economic activity globally. As of March 31, 2020, certain contracts have been terminated, shortened or renegotiated which will adversely impact our business in future periods. We have adequate cash reserves and we are continuously managing our cash flows and cash forecasts to maintain our liquidity. In addition to our cash reserves, we also have amounts available under the SDHL Revolver. Management will initiate discussions with its lenders to seek relief from complying with certain financial covenants, if required, in future months. As a result of these factors, management believes that we



have adequate liquidity to fund our operations for the next twelve months, and, therefore, our financial statements have been prepared under the going concern assumption. Additional capital or refinancing of our existing debt may be required in the future if the current market situation lasts for an extended period.

#### Discussion of Cash flows

The following table sets out certain information regarding our cash flow statements for the three months ended March 31, 2020 and 2019 (in thousands):

	Three months ended March 31,				
		2020	2019		
Net cash provided by / (used in) operating activities	\$	977	\$	(15,292)	
Net cash used in investing activities		(56,409)		(6,222)	
Net cash provided by / (used in) in financing activities		96,138		(147)	
Net increase (decrease) in cash and cash equivalents	\$	40,706	\$	(21,661)	

#### Net cash (used in) operating activities

Net cash provided by operating activities totaled \$1.0 million during the three months ended March 31, 2020 compared to net cash used of (\$15.3) million during the three months ended March 31, 2019. The increase of \$16.3 million in cash from operations was primarily due to an increase in revenues and a decrease in spending on deferred costs, partially offset by an increase in usage of cash for working capital needs.

During the three months ended March 31, 2020 and 2019, we made cash payments of \$38.7 million and \$38.9 million in interest and financing charges, respectively, included in other operating assets and liabilities, net. We also made cash payments of \$3.7 million and \$3.9 million in income taxes included in other operating assets and liabilities, net during the three months ended March 31, 2020 and 2019, respectively.

#### Net cash used in investing activities

Net cash used in investing activities totaled (\$56.4) million during the three months ended March 31, 2020 compared to (\$6.2) million during the three months ended March 31, 2019.

Cash used for capital expenditures totaled (\$56.5) million and (\$11.2) million during the three months ended March 31, 2020 and 2019, respectively. The \$45.3 million increase was primarily due to the acquisition and readiness project costs for the Shelf Drilling Enterprise.

The net proceeds from disposal of assets decreased to \$0.1 million during the three months ended March 31, 2020 compared to \$5.0 million during the three months ended March 31, 2019, primarily due to the net proceeds for the sale of two stacked rigs during the 2019 period.

#### *Net cash provided by / (used in) financing activities*

Net cash provided by financing activities totaled \$96.1 million in the three months ended March 31, 2020 compared to net cash used in financing activities of (\$0.1) million during the three months ended March 31, 2019.

The increase of \$96.2 million was primarily due to \$80.0 million in proceeds from issuance of the 8.75% Senior Secured Notes, net of (\$2.2) million in payment of debt financing costs, and \$75.0 million in drawdowns on the SDHL Revolver, net of (\$55.0) million in repayments, partly offset by (\$1.6) million in repurchases of common shares during the three months ended March 31, 2020.

#### Capital expenditures and deferred costs

Capital expenditures and deferred costs include fixed asset purchases, investments associated with the construction of newbuild rigs and certain expenditures associated with regulatory inspections, major equipment overhauls, contract preparation (including rig upgrades), mobilization and stacked rig reactivations. Capital expenditures and deferred costs can vary from quarter-to-quarter and year-to-year depending upon the requirements of existing and new customers, the number and scope of out-of-service projects, the timing of regulatory surveys and inspections, and the number of rig reactivations. Capital additions are included in property and equipment and are depreciated over the estimated remaining useful life of the assets. Deferred costs are included in other current assets and other assets on the condensed consolidated interim balance sheet and are amortized over the relevant periods covering: (i) the underlying firm contract period to which the expenditures relate, or; (ii) the period until the next planned similar expenditure is to be made.



The table below sets out our capital expenditures and deferred costs for the three months ended March 31, 2020 and 2019 (in thousands):

	Three months ended March 31,				
		2020		2019	
Regulatory and capital maintenance <sup>(1)</sup>	\$	12,735	\$	14,305	
Contract preparation <sup>(2)</sup>		1,364		8,630	
Fleet spares and other <sup>(3)</sup>		3,459		(897)	
	\$	17,558	\$	22,038	
Rig acquisitions <sup>(4)</sup>		54,960		4,887	
Total capital expenditures and deferred costs	\$	72,518	\$	26,925	

(1) Includes major overhauls, regulatory costs, general upgrades and sustaining capital expenditures on rigs in operation.

- (2) Includes specific upgrade, mobilization and preparation costs associated with a customer contract.
- (3) Includes (i) acquisition and certification costs for the rig fleet spares pool which is allocated to specific rig expenditure as and when required by that rig which will result in an expenditure charge to that rig and a credit to fleet spares and (ii) office and infrastructure expenditure.
- (4) Includes capital expenditures and deferred costs associated with the acquisition and readiness projects for the Shelf Drilling Enterprise acquired in January 2020 and for two newbuild premium jack-up drilling rigs acquired in May 2019 and the subsequent reactivation of one premium jack-up rig acquired in July 2018.

Capital expenditures and deferred costs were \$72.5 million and \$26.9 million in the three months ended March 31, 2020 and 2019, respectively. The increase of \$45.6 million was primarily due to spending of \$50.7 million for the acquisition of the Shelf Drilling Enterprise in January 2020 and the associated rig readiness project. This was partly offset by a \$2.9 million decrease in contract preparation and fleet spares expenditures and a \$1.6 million decrease in regulatory and capital maintenance expenditures.

The following table reconciles the cash payments related to additions to property and equipment and changes in deferred costs, net to the total capital expenditures and deferred costs for the three months ended March 31, 2020 and 2019 (in thousands):

	Three months ended March 31,				
		2020	2019		
Cash payments for additions to property and equipment	\$	56,512	\$	11,182	
Net change in accrued but unpaid additions to property and equipment		4,273		(1,796)	
Total capital expenditures	\$	60,785	\$	9,386	
Changes in deferred costs, net	\$	(3,258)	\$	(610)	
Add: Amortization of deferred costs		14,991		18,149	
Total deferred costs	\$	11,733	\$	17,539	
Total capital expenditures and deferred costs	\$	72,518	\$	26,925	



#### **Certain Financial Information of SDL and SDHL**

The following tables present certain financial information for SDL and SDHL for the three months ended March 31, 2020 and certain adjustments to show the differences in this financial information between SDL and SDHL for these periods. These adjustments primarily reflect the existence of preferred shares at SDL outstanding in 2018 and general and administrative costs relating to certain professional expenses that are recorded at SDL and not at SDHL.

Condensed Consolidated Interim Statements of Operations for the three months ended March 31, 2020 (In thousands)

	Shelf Drilling, Ltd.		Adjustments	Shelf Drillin Holdings, Lto	
Revenue					
Operating revenues	\$	175,910	-	\$	175,910
Other revenues		5,458			5,458
		181,368	-		181,368
Operating costs and expenses					
Operating and maintenance		100,980	-		100,980
Depreciation		20,146	-		20,146
Amortization of deferred costs		14,991	-		14,991
General and administrative		13,329	(30)		13,299
Loss on impairment of assets		188,017	-		188,017
Loss on disposal of assets		27			27
		337,490	(30)		337,460
Operating loss		(156,122)	30		(156,092)
Other (expense) / income, net					
Interest income		117	-		117
Interest expense and financing charges		(21,715)	-		(21,715)
Other, net		398	11		409
		(21,200)	11		(21,189)
Loss before income taxes		(177,322)	41		(177,281)
Income tax expense		7,578			7,578
Net loss attributable to common shares		(184,900)	41		(184,859)



#### Condensed Consolidated Interim Balance Sheets as of March 31, 2020 (In thousands)

	Shelf Drilling, Ltd.	Adjustments	Shelf Drilling Holdings, Ltd.
Assets			
Cash and cash equivalents	\$ 68,962	\$ (3,500)	\$ 65,462
Accounts and other receivables, net <sup>(1)</sup>	153,011	477	153,488
Assets held for sale	2,552	-	2,552
Other current assets	60,426		60,426
Total current assets	284,951	(3,023)	281,928
Property and equipment	1,658,285	-	1,658,285
Less accumulated depreciation	469,135	-	469,135
Property and equipment, net	1,189,150	-	1,189,150
Deferred tax assets	2,118	-	2,118
Other assets	117,266	-	117,266
Total assets	\$ 1,593,485	\$ (3,023)	\$ 1,590,462
Liabilities and equity	¢ 05.650	ф ( <b>г</b> )	ф ОБ <i>с 1</i> Л
Accounts payable	\$ 85,652	\$ (5)	\$ 85,647
Interest payable	10,503	-	10,503
Accrued income taxes	6,435	-	6,435
Other current liabilities	35,041	-	35,041
Total current liabilities	137,631	(5)	137,626
Long-term debt	1,022,341	-	1,022,341
Deferred tax liabilities	5,334	-	5,334
Other long-term liabilities	53,382		53,382
Total long-term liabilities	1,081,057		1,081,057
Commitments and contingencies	1.250	(1.250)	
Common shares <sup>(2)</sup>	1,359	(1,359)	-
Additional paid-in capital <sup>(3)</sup>	999,608	(93,473)	906,135
Accumulated other comprehensive loss	(816)	-	(816)
Accumulated losses <sup>(4)</sup>	(625,354)	91,814	(533,540)
Total equity	374,797	(3,018)	371,779
Total liabilities and equity	\$ 1,593,485	\$ (3,023)	\$ 1,590,462

(1) This adjustment primarily relates to legal and accounting fees paid by SDHL on behalf of SDL.

(2) This adjustment reflects the total number of outstanding shares of 135,922,253 with a par value of \$0.01 per share.

(3) This adjustment primarily reflects a capital contribution from Shelf Drilling Intermediate, Ltd. ("SDIL") to SDHL in 2012 and preferred shares dividends at SDL, partially offset by ordinary shares dividend at SDHL. SDIL is 100% owned by Shelf Drilling Midco, Ltd. ("Midco") which is 100% directly owned by SDL.

(4) This adjustment primarily relates to the Midco term loan interest expense and financing charges, preferred shares dividend at SDL, ordinary shares dividend at SDHL and certain general and administrative costs incurred at SDL.



#### Condensed Consolidated Interim Statements of Cash flows for the three months ended March 31, 2020 (In thousands)

	Shelf Drilling, Ltd.	Adjustments	Shelf Drilling Holdings, Ltd.
Cash flows from operating activities			
Net loss	\$ (184,900)	\$ 41	\$ (184,859)
Adjustments to reconcile net loss to net cash provided by operating activities			
Depreciation	20,146	-	20,146
Loss on impairment of assets	188,017	-	188,017
Gain on derivative financial instruments, net	(10)	-	(10)
Provision for doubtful accounts, net	69	-	69
Amortization of deferred revenue	(3,172)	-	(3,172)
Share-based compensation expense, net of forfeitures / Capital			
contribution by Parent share-based compensation <sup>(1)</sup>	860	(21)	839
Amortization of debt issue costs and premium	743	-	743
Loss on disposal of assets	27	-	27
Deferred tax expense, net	765	-	765
Proceeds from settlement of derivative financial instruments, net	10	-	10
Changes in deferred costs, net	3,258	-	3,258
Changes in operating assets and liabilities			
Intercompany receivables <sup>(2)</sup>	-	10	10
Other operating assets and liabilities, net (3)	(24,836)	(15)	(24,851)
Net cash provided by operating activities	977	15	992
Cash flows from investing activities			
Additions to property and equipment	(56,512)	-	(56,512)
Proceeds from disposal of assets	103		103
Net cash used in investing activities	(56,409)		(56,409)
Cash flows from financing activities			
Proceeds from issuance of debt	80,000	-	80,000
Proceeds from revolving credit facility	75,000	-	75,000
Repayments of revolving credit facility	(55,000)	-	(55,000)
Purchase of common shares <sup>(4)</sup>	(1,639)	1,639	-
Ordinary shares dividend paid <sup>(5)</sup>	-	(3,000)	(3,000)
Payments of debt financing costs	(2,223)	-	(2,223)
Net cash provided by financing activities	96,138	(1,361)	94,777
Net increase in cash, cash equivalents and restricted cash	40,706	(1,346)	39,360
Cash, cash equivalents and restricted cash at beginning of period	28,299	(2,154)	26,145
Cash, cash equivalents and restricted cash at end of period	\$ 69,005	\$ (3,500)	\$ 65,505

(1) This adjustment primarily relates to share-based compensation expense recorded at SDL level.

(2) This adjustment primarily relates to certain professional services incurred by SDHL on behalf of SDL during the three months ended March 31, 2020.

(3) This adjustment relates to certain professional service expenses, including accounting fees incurred in connection with the preparation of SDL financial statements.

(4) This adjustment relates to the repurchase of common shares recorded at SDL level.

(5) This adjustment reflects the ordinary shares dividend paid by SDHL to fund SDL's repurchase of common shares.



#### **Contractual Obligations**

In the normal course of business, we enter into various contractual obligations that impact or could impact our liquidity. The table below contains our estimated contractual obligations stated at face value as of March 31, 2020 (in thousands):

	Years ending December 31,								
	Remainder of 2020	2021	2022	2023	2024	Thereafter	Total		
Debt repayment	\$ -	\$ -	\$ -	\$ 55,000	\$ 80,000	\$ 900,000	\$ 1,035,000		
Interest on debt <sup>(1)</sup>	65,559	87,397	87,397	83,287	80,453	9,281	413,374		
Operating lease obligations <sup>(2)</sup>	12,197	17,944	20,355	8,556	1,816	-	60,868		
Total	\$ 77,756	\$ 105,341	\$ 107,752	\$ 146,843	\$ 162,269	\$ 909,281	\$ 1,509,242		

(1) Assumes no change in the current variable interest applied on the SDHL Revolver. Includes commitment fees on the SDHL Revolver assuming no change in the undrawn balance from March 31, 2020.

(2) Includes additional payments under operating leases that have not yet commenced of \$32.9 million. See "Note 7 – Leases" in "Item 1. Financial Statements" of "Part I. Financial Information".

As of March 31, 2020, the Company has liabilities related to postemployment benefits of \$16.1 million and liabilities for uncertain tax positions of \$8.2 million that are not included in the table above as the Company cannot make a reasonable estimation of the timing of the payment of such amounts.

#### Other Commercial Commitments

We have other commercial commitments which contractually obligate us to settle with cash under certain circumstances. Surety bonds and parent company guarantees entered into between certain customers and governmental bodies guarantee our performance regarding certain drilling contracts, customs import duties and other obligations in various jurisdictions.

We have surety bond facilities in either U.S. dollars or local currencies of approximately \$79.6 million provided by several banks to guarantee various contractual, performance, and customs obligations in India, Egypt, UAE and Nigeria. The outstanding surety bonds were \$42.0 million and \$59.4 million at March 31, 2020 and December 31, 2019, respectively. In addition, we had outstanding bank guarantees and performance bonds amounting to \$14.7 million and \$9.9 million as of March 31, 2020 and December 31, 2019, respectively, against the SDHL Revolver. Therefore, the total outstanding bank guarantees, and surety bonds issued by us were \$56.7 million and \$69.3 million as of March 31, 2020 and December 31, 2019, respectively.

#### Contingencies

As of March 31, 2020, we are not exposed to any contingent liabilities that are expected to result in a material adverse effect on the current consolidated financial position, results of operations or cash flows. The majority of the contingent liabilities that we are exposed to relate to legal proceedings and uncertain tax positions. See "Note 9 - Income Taxes" and "Note 12 - Commitments and Contingencies" in "Item 1. Financial Statements" of "Part I. Financial Information".

#### **Critical Accounting Policies and Estimates**

The discussion and analysis of our financial condition and results of operations are based upon our condensed consolidated interim financial statements, which have been prepared in accordance with GAAP. The preparation of our condensed consolidated interim financial statements requires us to make estimates and assumptions that affect the reported amounts of assets, liabilities, and related disclosure of contingent assets and liabilities at the date of the condensed consolidated interim financial statements and the reported amounts of revenue and expenses during the reporting period. Certain accounting policies involve judgments and uncertainties to such an extent that there is a reasonable likelihood that materially different amounts could have been reported under different conditions, or if different assumptions had been used. We evaluate our estimates and assumptions on a regular basis. We base our estimates on historical experience and various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates and assumptions used in preparation of our financial statements.

For a discussion of the critical accounting policies and estimates that we use in the preparation of our condensed consolidated interim financial statements, see "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations - Critical Accounting Policies and Estimates" in Part II of our Form 10-K Equivalent for the year ended December 31, 2019. During the three months ended March 31, 2020, there were no material changes to the judgments, assumptions or policies upon which our critical accounting estimates are based. See "Note 1 – Summary of Significant Accounting Policies" in "Item 1. Financial Information".



#### **New Accounting Pronouncements**

See "Note 2 – Recently Adopted and Issued Accounting Pronouncements" in "Item 1. Financial Statements" of "Part I. Financial Information".

#### Item 3. Quantitative and Qualitative Disclosures About Market Risk

We are exposed to various market risks, including liquidity risk, interest rate risk, foreign currency risk and credit risk.

#### Liquidity risk

We manage our liquidity risk by maintaining adequate cash reserves and debt facilities, and by continuously monitoring our actual and forecast cash flows and by matching the maturity profiles of financial assets and liabilities when possible.

#### **Interest Rate Risk**

We are exposed to interest rate risk related to the fixed rate debt under the 8.25% Senior Unsecured Notes, 8.75% Senior Secured Notes and variable rate debt under our revolving credit facility. In addition, the expected phase out of the LIBOR rate after 2021 exposes the Company to uncertainty as to the benchmark rate to be used in the future. Fixed rate debt, where the interest rate is fixed over the life of the instrument and the instrument's maturity is greater than one year, exposes us to changes in market interest rates if and when maturing debt is refinanced with new debt. Variable rate debt, where the interest rate may be adjusted frequently over the life of the debt, exposes us to short-term changes in market interest rates.

We maintain documented policies and procedures to monitor and control the use of derivative instruments. We are not engaged in derivative transactions for speculative or trading purposes.

#### **Foreign Currency Risk**

Our international operations expose us to currency exchange rate risk. This risk is primarily associated with compensation costs of employees and purchasing costs from non-U.S. suppliers, which are denominated in currencies other than the U.S. dollar. We do not have any material non-U.S. dollar debt and thus are not exposed to currency risk related to debt.

Our primary currency exchange rate risk management strategy involves structuring certain customer contracts to provide for payment from the customer in both U.S. dollars and local currency. The payment portion denominated in local currency is based on anticipated local currency requirements over the contract term. Due to various factors, including customer acceptance, local banking laws, other statutory requirements, local currency convertibility and the impact of inflation on local costs, actual local currency needs may vary from those anticipated in the customer contracts, resulting in partial exposure to currency exchange rate risk. The currency exchange effect resulting from our international operations has not historically had a material impact on our operating results.

Further, we utilize foreign currency forward exchange contracts ("forex contracts") to manage a portion of foreign exchange risk, for which we maintain documented policies and procedures to monitor and control the use of derivative instruments. We are not engaged in derivative transactions for speculative or trading purposes. Our forex contracts generally require us to net settle the spread between the contracted foreign currency exchange rate and the spot rate on the contract fixing date.

#### **Credit Risk**

Our financial instruments that potentially subject us to concentrations of credit risk are cash and cash equivalents and accounts receivables. We generally maintain cash and cash equivalents at commercial banks with high credit ratings.

Our trade receivables are with a variety of government owned or controlled energy companies, publicly listed integrated oil companies or independent exploration and production companies. We perform ongoing credit evaluations of our customers, and generally do not require material collateral. We may from time to time require our customers to make an advance payment or issue a bank guarantee/letter of credit in our favor to cover the risk of non-payment under drilling contracts.

The Company determines its expected credit losses for its pools of assets with similar risk characteristics based on historical loss information as adjusted for future expectations. Allowance for credit losses was \$1.6 million and \$1.8 million as of March 31, 2020 and December 31, 2019, respectively.

#### Item 4. Controls and Procedures

We are not required to report this Item.

# SHELF

#### PART II. OTHER INFORMATION

#### Item 1. Legal Proceedings

The Company may be involved in litigations, claims and disputes incidental to our business, which may involve claims for significant monetary amounts, some of which would not be covered by insurance. In the opinion of management, none of the existing disputes to which we are a party will have a material adverse effect on our financial position, results of operations or cash flows.

See "Note 12 - Commitments and Contingencies" in "Item 1. Financial Statements" of "Part I. Financial Information".

#### Item 1A. Risk Factors

The information set forth under the caption "Forward-looking Information" in "Part I. Item 2. Management's Discussion and Analysis" of this report is incorporated by reference in response to this Item and there have been no material changes from the risk factors previously disclosed in the Company's Form 10-K Equivalent for the year ended December 31, 2019, except as follows:

## The COVID-19 pandemic has significantly reduced demand for our services, and has had, and may continue to have, a material adverse impact on our financial condition, results of operations and cash flows.

The existence of COVID-19 was confirmed in early 2020 and has spread from its origins in mainland China to countries worldwide, causing disruptions to businesses and economic activity globally. The collapse in the demand for oil caused by this unprecedented global health and economic crisis, coupled with oil oversupply, has had, and is reasonably likely to continue to have, a material adverse impact on the demand for our services. These effects have included, and may continue to include, adverse revenue and net income effects; disruptions to our operations; customer shutdowns of oil and gas exploration, development and production; employee impacts from illness, school closures and other community response measures; and temporary closures of our facilities or the facilities of our customers and suppliers. As of March 31, 2020, certain of our contracts have been terminated, shortened or renegotiated which will adversely impact our business in future periods.

The extent to which our operating and financial results are affected by COVID-19 will depend on various factors and consequences beyond our control, such as the duration and scope of the pandemic and additional actions by businesses and governments in response to the pandemic, particularly within the geographic locations where we operate, as well as the speed and effectiveness of these responses to combat the virus, all of which are highly uncertain at this time. COVID-19, and the volatile global economic conditions stemming from the pandemic, could also aggravate the other risk factors previously included in our 10-K Equivalent for the year ended December 31, 2019. COVID-19 may also materially adversely affect our operating and financial results in a manner that is not currently known to us or that we do not currently expect to present significant risks to our operations.

Additionally, these market and industry conditions could place significant pressure on the liquidity and solvency of many offshore drilling contractors, leading them to pursue restructuring transactions or reorganizations under bankruptcy laws. We are unable to predict the timing or impact of any such transactions, if completed, on the capital structure and competitive dynamics among offshore drilling companies.

As the situation is fluid and rapidly evolving, we do not consider it practicable to provide a quantitative estimate of the potential impact of this outbreak on the Company at this time. We have adequate cash reserves and we are continuously managing our actual cash flows and cash forecasts to maintain our liquidity. In addition to our cash reserves, we also have amounts available under the SDHL Revolver. Management will initiate discussions with its lenders to seek relief from complying with certain financial covenants, if required, in future months. As a result of these factors, management believes that we have adequate liquidity to fund our operations for the next twelve months, and, therefore, our financial statements have been prepared under the going concern assumption. Additional capital or refinancing of our existing debt may be required in the future if the current market situation lasts for an extended period.

#### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

In September 2019, the Board of Directors approved a share repurchase program under which the Company may repurchase shares of the Company's common stock for an aggregate of \$25 million. As of March 31, 2020, approximately \$20.5 million remains available for repurchase under the 2019 Repurchase Program. In March 2020, the Company suspended its repurchase activities under the 2019 Repurchase Program. Repurchases may continue in future periods at the discretion of the Company's management and Board of Directors. See "Note 14 – Shareholders' Equity" in "Item 1. Financial Statements" of "Part I. Financial Information".



The following table presents information related to our repurchases of the Company's equity securities during the three months ended March 31, 2020:

Period	Total number of shares purchased	Weighted average price paid per share		average price		er of Weighted sha es average price p		Total number of shares purchased as part of publicly announced program	Maximum number of shares that may yet be purchased under the program(1)
Common stock									
January 1 - 31, 2020	356,995	\$	2.38	356,995	-				
February 1 - 29, 2020	244,991		2.13	244,991	-				
March 1 - 31, 2020	119,000		1.56	119,000	-				
	720,986	\$	2.16	720,986					

(1) The Company's share repurchase program does not contain a limitation on the number of shares that may be repurchased.

#### Item 3. Defaults upon Senior Securities

Not applicable.

#### Item 4. Mine Safety Disclosures

Not applicable.

#### Item 5. Other Information

Not applicable.

#### Item 6. Exhibits

Material agreements governing indebtedness can be found on our website at <u>www.shelfdrilling.com</u> in the investor relations section under financial reports, key documents.